

MINUTES OF THE BOARD OF GOVERNORS

UNIVERSITY OF NEW BRUNSWICK

The Board of Governors met by videoconference at 9:30 a.m. on Thursday, 22 April 2021 using the Zoom meeting platform.

PRESENT

| | |
|------------------------------|-----------------------------|
| Dr. J. Andrews | Mr. S. MacKenzie |
| Mr. B. Baxter | Dr. J. MacLauchlan |
| Mr. S. Brittain | Dr. D. MaGee |
| Mr. W. Carson | Dr. P. Mazerolle |
| Dr. T. Chopin | Dr. A. McCain |
| Ms. K. Cunningham | Ms. K. McCain |
| Ms. B. DeLong | Ms. M. McNeil |
| Ms. S. DeVarenne (Secretary) | Mr. D. O'Brien |
| Dr. D. Ganong | Dr. C. Passaris |
| Mr. T. Gribbons | Ms. C. Prosser |
| Mr. L. Hachey (Chair) | Dr. K. Scott-Storey |
| Dr. P. Hauf | Ms. J. Sutherland-Green |
| Mr. P. Hickey | Ms. R. Tingley (Vice-Chair) |
| Mr. K. Hoyt | Mr. N. Viebert |
| Dr. V. Husain | Ms. J. Ward |
| Ms. J. Jollineau | Dr. K. Wilson |
| Ms. J. Knox | Dr. D. Woolnough |
| Mr. C. MacDonald | |

being members of the Board

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|---|
| Ms. M. Dawe, Chief of Staff, Office of the President |
| Ms. A. Ferris, University Comptroller |
| Ms. E. Flemming, University Secretariat |
| Ms. M. Grant-McGivney, Acting Vice-President (Advancement) |
| Ms. S. Martell, Associate Vice-President (Strategic Communications) |
| Ms. J. Redstone-Lewis, University Secretariat |
| Dr. J. Sensinger, Director, Institute of Biomedical Engineering |
| Mr. M. Warren, Director, Resource Planning & Budgeting |

Regrets

Dr. R. Currie
Mr. R. Cuming
Mayor D. Darling
Ms. R. Fairweather
Ms. J. Hoyt

Ms. C. Jardine
Dr. J. Light-Thompson
Mayor M. O'Brien
Dr. D. Stevenson

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OPEN SESSION

1 **Announcements** (posted with agenda)

A) The Chair began the meeting by acknowledging the passing of the former University chancellors Lady Violet Aitken (LLD 1990), and Fredrik S. Eaton (BA 1962, LLD 1983). Lady Aitken died on February 18 at the age of 94, and Fred two days later at age 82.

Lady Aitken was the proud representative of two aristocratic families. In her professional life, she made notable contributions in journalism, politics and sports before devoting her life to philanthropy.

Fred Eaton was a scion of the T.E. Eaton retail empire, a leader in Canada's business community, and a diplomat on behalf of our nation.

Neither of these accomplished and internationally admired individuals was a New Brunswicker by birth or residency. Nevertheless, their connection to our UNB community was genuine and their commitment, unshakeable.

Lady Aitken, fondly known to the UNB community as 'Vi,' was the third member of the Aitken family to hold the chancellorship, which began in 1947 with the appointment of Sir William Maxwell Aitken, Lord Beaverbrook as UNB's first modern-day chancellor. He served until his death in 1964 and was succeeded by his son, Sir Max Aitken, who was chancellor from 1966 until 1976 when ill health prevented him from continuing. His wife, Lady Aitken, took up the role six years later, coming several times a year from her home in England to participate in graduation ceremonies and other special events on UNB's two campuses.

In her moving investiture speech, Lady Aitken spoke of her husband's many plans for the future of the university and pledged "to carry on his work and that of my father-in-law, Lord Beaverbrook." This she proceeded to do, leading our university through 10 years of growth that saw both campuses build upon their already considerable strengths with her support and sponsorship.

In 1982, in keeping with the family's long tradition of investing in UNB's development, Lady Aitken announced a \$1 million gift from the Beaverbrook Canadian Foundation, of which she was a trustee, to the Third Century Fund Campaign. This generous gift represented 10 per cent of UNB's goal. Many gifts followed to the Faculty of Law, Ethel Singer Hall, the libraries and scholarships. The Aitken family continues to be a key supporter of UNB and UNB's students through the Beaverbrook Canadian Foundation.

Fred Eaton's journey to the chancellorship began in 1958, when he came to UNB as an undergraduate. Classmates remember him as an engaged student whose activities included the Students' Representative Council, Winter Carnival, the Red 'n' Black Revue and management of the men's hockey team. He was the first in his family to earn a university degree and went on to become president and chairman of the family's iconic business enterprise, which he led from 1977 to 1988. He was appointed Canada's High Commissioner to the United Kingdom from

1 **Announcements** (con'd)

1991 to 1994.

Fred was a founding member of the President's Advisory Council on Fund Raising, and he was appointed UNB's chancellor at our 164th Encaenia in May 1993, serving for two terms. In his dual roles as High Commissioner in London and Chancellor, he hosted a number of international UNB events and made a point of reaching out to UNB alumni studying at UK universities. His wife, Nicky, accompanied him on his many trips to New Brunswick and made a valuable contribution to forging relationships between the university and prospective benefactors.

Fred chaired UNB's Venture Campaign, which raised \$43 million for the university, and was a member of the Campaign Cabinet of Forging our Futures. He and Nicky personally invested more than \$2 million in UNB programs and the creation of new opportunities for students and scholars. Their legacies include support for the Gregg Centre for the Study of War and Society, the Eaton Multimedia Learning Centre, the UNB-Queen's Belfast Exchange Program, the libraries, various scholarships and rings for members of the championship men's hockey team as well as the completion of the Chancellors' Room in the Wu Conference Centre. Their son, Fred d'Arcy Eaton, continues to be involved with supporting the university through the Eaton family foundation.

UNB honoured Fred Eaton's service with an Honorary Doctor of Laws degree in 1983. Lady Aitken was awarded an honorary doctorate in 1990 and named Chancellor Emerita in 1992. She accepted these tributes with characteristic modesty, remarking "As Chancellor I am merely the icing on top of what is a pretty large cake. I get all the glory while the president does the real work." Fred Eaton also tended to downplay the impact of his contributions.

Those of us who had the privilege of seeing either of these chancellors at work know that is simply not true. In addition to their personal philanthropy and persuasive fundraising, they were remarkably dedicated in attending events; meeting with various people, including students; corresponding with presidents; and making UNB's impact known in the community and in the halls of power.

Our university is better able to serve students and the community today because of the efforts that Lady Aitken and Fred Eaton exerted on our behalf.

Members observed a moment of silence in memory of Lady Violet Aitken and Fredrik S. Eaton.

B) The Chair welcomed members to the Board meeting. The President acknowledged that the Saint John and Fredericton campuses of the University sit on unsurrendered and unceded traditional Wolastoqey land. The lands of the Wabanaki people were recognized in a series of Peace and Friendship Treaties to establish an ongoing relationship of peace, friendship, and mutual respect between equal nations.

C) The Chair welcomed N. Viebert to his first meeting, and noted that J. Hoyt, and R. Cuming had sent their regrets for the meeting.

2 Approval of Agenda and Minutes of Previous Meeting**2.1 Summary of Resolutions** (posted with agenda)**2.2 Minutes of 18 February 2021** (posted with agenda)

The Chair noted that key items of business were discussion and approval of the 2021-2022 Consolidated Budget, Report of the Committee to Nominate the Chair and Vice-Chair of the Board, and an education session on the role and responsibility of members of the Board of Governors.

MOTION 2, 1: Baxter/Brittain “That the Board approve the agenda, as presented, and the Minutes of 18 February 2021, as presented.”

CARRIED

L. Hachey reviewed items on the agenda where there could be potential conflicts of interest, noting that items 8 and 9 would consider reappointments to the Board, as well as the appointment of Chair and Vice-Chair. He noted that C. Prosser would recuse herself for item 8, and R. Tingley and T. Gribbons would recuse themselves for items 8 and 9.

T. Gribbons noted an additional conflict of interest regarding item 6.1.1 Report of the Board Investments Committee.

3 Business Arising from the Minutes (Open Session)

There was none.

4 Other Business (Open Session)

There was none.

CLOSED SESSION

OPEN SESSION

12 Senates' Business

P. Hauf and K. Wilson presented Senates' Business for the February and March meetings.

From the February meeting, P. Hauf noted the Report of the Undergraduate Scholarships Committee; UNBSJ Research Ethics Board appointments; and the modified program proposal: Major in Digital Design. Referring to the March meeting, she drew members' attention to the report of the school of Graduate Studies—including 2 new masters programs; and the amendment to the Calendar of Academic Dates to move Encaenia and Spring Convocation to

June 5, 2021.

K. Wilson spoke to the Strategic Discussion on advancing research in the COVID context; proposed updates to the Certificate in Leadership Studies at Renaissance College; and updates to the UNB Policy on Research Involving Humans from the February meeting. From the March meeting she noted the Report of the Academic Sub-Committee of the UNB Bi-Campus COVID-19 Response Steering Committee highlighting the discussion regarding the extension of the delegation of authority.

For information

12.1 23 and 24 February 2021

Joint Senates' Items

12.1.1 President's Report

12.1.2 Strategic Discussion

Fredericton Senate Items

12 Senates' Business (con'd)

12.1.3 Report of the Senate Review Committee

Saint John Item

12.1.4 Appointment of Senate Secretary

For approval

Joint Senates' Items

12.1.5 Report of the Academic Sub-Committee of the UNB Bi-Campus COVID-19 Response Steering Committee

12.1.6 Report of the Undergraduate Scholarships Committee

12.1.7 Report of the School of Graduate Studies

12.1.8 Updates to the UNB Policy on Research Involving Humans

Fredericton Senate Items

12.1.9 Report of the Senate Academic Planning Committee

12.1.10 Report of the Senate Admissions Committee

Saint John Senate Items

12.1.11 Report of the Saint John Senate Curriculum Committee

12.1.12 Report of the Academic Planning & Resources Committee

12.1.13 Appointments to the UNBSJ Research Ethics Board

12.2 24 and 30 March 2021

For Information

Joint Senates' Items

12.2.1 President's Report

Fredericton Senate Item

12.2.2 Report of the Senate Technology Services Committee

12 Senates' Business (cont'd)
For Approval

Joint Senates' Items

- 12.2.3 Report of the Academic Sub-Committee of the UNB Bi-Campus COVID-19 Response Steering Committee
- 12.2.4 Report of the Undergraduate Scholarships Committee
- 12.2.5 Report of the School of Graduate Studies
- 12.2.6 Calendar of Academic Dates

MOTION 12, 1: DeLong/Scott-Storey "That the Board approve Senates' Business, items 12.1.5 to 12.1.13, inclusive, and items 12.2.3 to 12.2.6, inclusive, as presented."

CARRIED

Members discussed the academic approval process and consultation across the campuses. The President spoke to recent tensions that had arisen as the result of perceived lack of consultation and spoke to the importance of developing a framework for meaningful engagement and feedback.

P. Hauf provided an update on the Joint Senate Academic Planning Bi-Campus Liaison Sub-Committee. The Sub-Committee has been tasked by the academic planning committees on both campuses to develop a new framework for academic program development which will include a process for of consultation and engagement across departments, Faculties, and campuses.

Updates were provided on programs that had been approved by Senate but not yet considered by the Board. Work is underway on the Biology-Psychology program by a bi-campus working group with the goal of developing a program that serves students on both campuses. Regarding the 4-year Engineering programs on the Saint John campus, further consultation with the New Brunswick Community College and the Fredericton campus is underway and the programs are expected to be considered by the Board at a meeting in the Fall.

In response to a question, it was confirmed that the Engineering Vision that was presented to the Board and Senates in 2018 was the strategic plan for the Faculty of Engineering on the Fredericton campus, and the vision for the Department of Engineering on the Saint John campus was developed separately.

13 Board Chair's Report

The Chair updated members on plans for a hybrid Board meeting for the May meeting with the in-person component being held at the Grand Hall in the Charlotte Street Building, Uptown Saint

John. The COVID capacity for the Hall is 40 with members in New Brunswick having the option to attend in person. Virtual connection through Zoom will be available for Board members unable, or not comfortable, to attend in person. The Secretary would be circulating additional information and if circumstances change the meeting will be held fully through Zoom.

14 President's Report (posted with agenda)

The President referred members to the written report that was posted with the agenda, and introduced and welcomed S. Martell, newly appointed Associate Vice-President Strategic Communications. P. Mazerolle noted that throughout the pandemic, the UNB community has shown great resilience. He expressed his gratitude to students, faculty, and staff for their tireless commitment to supporting each other and treating each other with understanding, kindness, and respect.

The President highlighted the recent release of the federal budget, noting that while there was not a specific funding identified for capital projects in the post-secondary sector it contained programs for students, experiential learning, and research funding.

The President noted that a small ceremony had been held earlier in the week in honour of Laurie Murison who has been posthumously awarded an honorary doctorate of science from UNB for her work and research in marine life and the Bay of Fundy. A recording of this presentation will be included in the June graduation celebrations.

The President highlighted of the virtual series, 'Shaping the Debate', being hosted by UNB. The next event, 'A sustainable future for health care in New Brunswick', will be held on 4 May. It is open to the public and over 500 attendees have registered.

In response to a question, the President spoke to the progress on the implementation of the Strategic Vision from the Faculty of Law, including the start of the law clinics and work on establishing a governance steering committee.

15 Consent Agenda (Open Session)

15.1 Report of the Board Finance & Properties Committee – Open Items (posted with agenda)

MOTION 14, 1 Hussain/Gribbons "That the Board receive matters included in items 14.1 and 14.2 of the consent agenda (open session), as presented."

CARRIED

16 Other Business (Open Session)

There was no other business.

CLOSED SESSION

19 Adjournment

The meeting adjourned at 1:16 p.m.

Sarah DeVarenne
Secretary