



# 2021-22 CONSOLIDATED BUDGET

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## **Our Vision, Mission, Values and Commitment**

### **Vision:**

We aspire to be a university of influence through excellence and innovation in research and teaching to enable positive social change across our communities.

### **Mission:**

To inspire and educate our people to become problem solvers and leaders in the world, undertake research that addresses societal challenges, and engage with our partners to build a more just, sustainable, and inclusive world.

### **Values:**

- **Academic excellence**
- **Integrity, transparency, and respect**
- **Equity, diversity, and inclusion**
- **Financial and environmental sustainability**
- **Innovation, engagement, and collaboration**

### **Commitment:**

Piluwitahasuwawakon. A Wolastoqey word which means “allowing your thinking to change so that action will follow in a good way toward truth,” and considering and sharing other world views, histories, and practices. We commit to walking this path together, as we are all treaty people.

**Consolidated Budget Report**

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## President's Message

Like many other universities, UNB continues to face unprecedented challenges associated with the COVID-19 pandemic. The 2021-22 budget is built on the assumption that UNB will gradually resume in-person operations as COVID-19 vaccines are administered across Canada and around the world. While this budget reflects a cautiously optimistic financial picture for the year ahead and incorporates the pandemic realities, it is presented with a deficit of \$2.1 million, which is entirely offset by transfers of internally restricted net assets for an operating budget that is balanced on a net basis. However, it is noted that many uncertainties remain that could alter this picture.

UNB faculty and staff stepped up across the university ensuring students were engaged and supported, finding new ways of teaching, moving services online and investing in IT and technology-enhanced learning. Tremendous effort from the UNB community went into making sure people were safe, academic priorities were met, research continued and new academic programs were developed. Through all this, UNB has continued to attract the best and brightest students.

We expected some significant budgetary implications in 2020-21. While many of those materialized and we are still forecasting a large deficit, the forecasted deficit is less than budgeted, and much less than originally expected last Spring. Despite uncertainties around travel and changing public health guidelines, enrolment dropped by only 4.1% over the prior year and exceeded budgeted levels by 1.3%. In the 2021-22 budget, we are projecting a 3.8% increase in enrolment over the 2020-21 budgeted level which equates to a 2.4 % increase over Fall 2020 actual enrolments. UNB's administration is pleased that we have been able to manage the financial position of the University without wide-spread labour force or wage reductions.

UNB was able to partially offset many pandemic-related expenses – delivering thousands of courses online, supporting critical COVID-19 expenses, providing additional financial aid and implementing health and safety measures for all students, faculty and staff – from savings related to travel, hospitality and building occupancy costs. This is the second budget prepared during the COVID-19 pandemic, and we have again reduced departmental budgets by approximately 25% - \$6 million. In future planning, these budgets will be reinstated to the base amounts. Other budget mitigation includes continuation of a “hiring chill” that is expected to increase salary savings, a tuition rate increase of 3% (except for Legacy student tuition which is capped at a 2% increase as previously committed) and a one-year pause in residence capital projects.

There are several operations that continue to struggle under the weight of COVID-19. These include the university's various ancillary services such as food and beverage offerings, parking and student residences. Such services are intended to be self-sustaining and not funded by the operating budget. Despite cost containment measures, the significant revenue declines and large number of fixed costs mean these units will remain in deficit situations for at least the 2021-22 year.

Despite the challenges faced, and the need for various mitigation actions, UNB continues to plan for, and invest in, areas to seed or enable future growth. Many initiatives are underway, informed by the focus on growth as outlined in UNB Toward 2030. Our focus on growth has included the expansion of new programs as well as expanding the program capacity in certain areas with high student demand (e.g. computer science). We have also established several working parties to plan for important growth

opportunities including UNB online and micro-credentials and performance-based funding to name a few. Our Faculties have developed more than 20 concept proposals that have been submitted for government funding to help establish new programs that will help address labour market shortages in the Province. Once approved, these new programs will enable future expansion of students to UNB. As an institution, we have made appointments in strategic areas that support growth including student recruiting, Computer Science and supporting our new Bachelor of Health program. These examples illustrate our commitment to strengthen the foundation of and culture for growth across UNB in the years ahead.

The pandemic will not last forever. As we prepare for a gradual and safe return to our campuses, we will take steps to build the campus spaces and amenities that are necessary for UNB to confidently move forward into the future.

A handwritten signature in black ink, appearing to read "Paul Mazerolle". The signature is fluid and cursive, with a large initial "P" and "M".

Dr. Paul J. Mazerolle

President and Vice Chancellor

## Executive Summary

The 2021-22 budget is the second prepared during the COVID19 pandemic and still reflects the effects of the pandemic. The financial challenges being felt by individuals, governments and businesses are also affecting higher education institutions. The University has had time to understand and adapt to some of the pandemic realities and is incorporating its learning into the 2021-22 budget assumptions, but many uncertainties remain.

This document includes the operating and ancillary budgets; the capital budget; and projected endowment spending based on a spending rate of 4% as approved by the Board of Governors. Board approved tuition rates and fees are also included.

A separate individual budget exists for each restricted grant or contract and expendable trust fund that is established according to the terms of the specific grant, contract or gift agreement. Accordingly, these budgets are not part of this document.

The budget presented incorporates the various assumptions related to enrolment, wage increases and the nature of operations and their expected effects on revenues and expenses. Additionally, it includes tuition rate increases, assumptions related to other revenues, and the effects of expense reduction measures to reduce the resulting deficit. Decisions have been made to protect key areas such as student financial support and to position UNB to recover as we emerge from the pandemic, as we are starting to see. The budget assumes the 2021-22 year will include more in-person classes and a gradual return to social and other activities resulting in a more “normal” year than the current year and that, while still significant, the financial impact is expected to be less.

We will still require additional expenses for IT equipment and software, personal protective equipment, and cleaning so teaching, learning, research and supporting activities can continue while ensuring the safety of students, faculty and staff. Also, we expect continued low interest rates resulting in lower short term investment income. Most consequential is the anticipated effect on residence operations as occupancy will continue to be limited for safety reasons, although some increase in occupancy over the 2020-21 year is planned. Additionally, we have budgeted for reduced athletics events and space rental revenues due to some continuing capacity restrictions related to Public Health guidelines for health and safety.

Like UNB, the Province has felt the financial effects of the pandemic and accordingly included a 1% increase to the unrestricted operating grant instead of the 2% increase we had expected. To reduce the impact of these items, some actions are being implemented including a continued ‘hiring chill’ that is expected to increase salary savings, a tuition rate increase of 3%, a reduction of travel and hospitality expense budgets, as well as other non-salary expense reductions and a one year hiatus in residence capital renewal projects.

The 2021-22 operating budget is presented with a deficit of \$2.1M, offset by using \$2.1M of internally restricted net assets for a net balanced budget.

## Budget Highlights

Deficit budget balanced using one-time funds	The budget is presented with a net deficit before one-time items of \$2.1 million. The operating fund budget has been balanced on a net basis with a transfer of internally restricted net assets.
Government Grant	The budget includes a 1% increase to the operating grant based on the Provincial budget released in March 2021.
Enrolment	The budget reflects assumed enrolment increases of 1.7% in undergraduate and 6.5% in graduate enrolment as compared to the 2020-21 actual enrolment figures.
Tuition	All tuition and international differential fees, both undergraduate and graduate, will increase by 3% except legacy student tuition which will increase by 2% as previously committed.
Other Revenue	A 4.5% decline in other revenue due to lower expected: external steam chargebacks, Kinesiology/ Athletics revenue, and SUB management fees. Expected parking revenue increases over 2020-21 levels and the final year increases for the LPN program on the Saint John campus, offset some of the decline.
Salary and Compensation	Most of the Collective Agreements have expired or will expire in the next year. We have included management's estimates of the future economic adjustments to be negotiated.
Non-salary	Most departmental non salary budgets have been reduced by approximately 25% with the exception of those areas deemed to have strategic priority or include fixed, non-discretionary costs.
Utilities	3 - 4.5% increases have been incorporated to meet the rising cost of heating, electricity, water and sewage.
Ancillaries & entrepreneurial	As residences are unable to run at capacity and many conferences and events have been cancelled, ancillary operations are budgeted to operate at a deficit. Allocations for residence capital renewal have been reduced, on a one-time basis.
Scholarships and Financial Aid	A 3% increase has been included.
Endowment & Trust	The endowment spending rate is budgeted at 4%. This results in budgeted spending, of \$13.8 million from Trust and Endowment accounts after deducting Management and Administration fees.



## Operating Revenues & Expenses Budget Consolidated (\$000's)

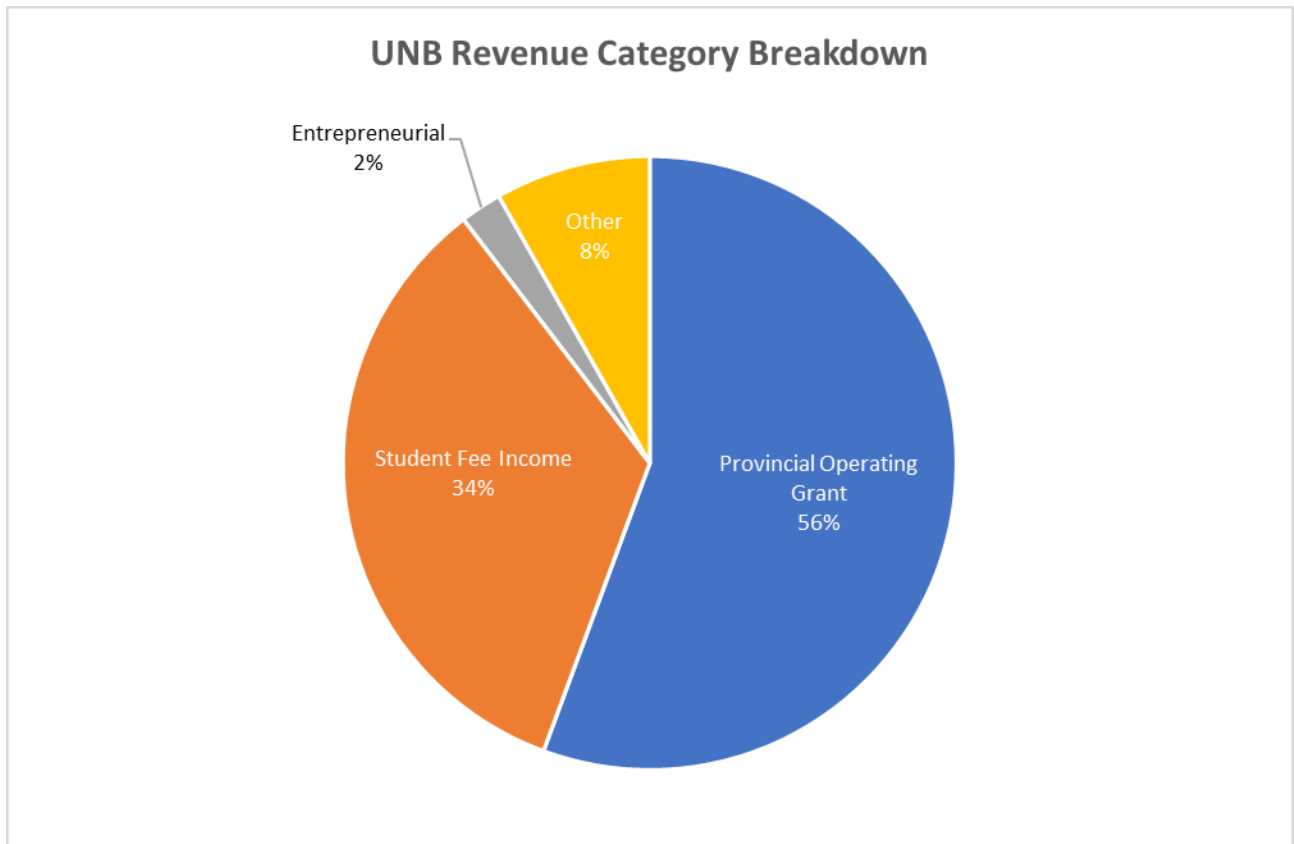
	(\$000)			
University of New Brunswick Consolidated	2019-20 Actuals	2020-21 Budget	2021-22 Budget	Percentage Budget Change %
<b>Revenue</b>				
Provincial Operating Grant	\$ 117,079.4	\$ 120,611.6	\$ 121,799.3	1.0%
Tuition Revenue	67,133.6	68,002.4	74,395.6	9.4%
Entrepreneurial Revenue (net)	3,508.7	4,662.9	4,795.5	2.8%
Other Revenue	23,450.9	18,795.5	17,946.3	(4.5%)
<b>Total Revenue</b>	<b>211,172.6</b>	<b>212,072.4</b>	<b>218,936.7</b>	<b>3.2%</b>
<b>Expense</b>				
<b>Academic and Research</b>				
Faculties and Departmental Costs	118,546.2	117,272.0	121,301.9	3.4%
Academic and Student Support	39,217.7	38,925.5	39,484.5	1.4%
Sub-total	<u>157,763.9</u>	<u>156,197.5</u>	<u>160,786.4</u>	<u>2.9%</u>
<b>Administration and Support Services</b>				
Administration and Development	36,271.2	35,083.0	35,153.4	0.2%
Maintenance and Utilities	26,861.0	26,649.6	26,964.3	1.2%
Sub-total	<u>63,132.2</u>	<u>61,732.6</u>	<u>62,117.7</u>	<u>0.6%</u>
<b>Less: In-year salary savings</b>	(4,733.4)	(4,714.4)	(4,926.8)	4.5%
<b>Total Operating Expense</b>	<b>216,162.7</b>	<b>213,215.7</b>	<b>217,977.3</b>	<b>2.2%</b>
Ancillary Operations (net expense)	1,655.3	6,803.0	2,039.0	(70.0%)
Covid-19 related costs	-	1,800.0	1,050.0	(41.7%)
Sub-total	<u>1,655.3</u>	<u>8,603.0</u>	<u>3,089.0</u>	<u>(64.1%)</u>
<b>Total Expense</b>	<b>217,818.0</b>	<b>221,818.7</b>	<b>221,066.3</b>	<b>0.3%</b>
<b>Net Position before One-Time Items</b>	<b>(6,645.4)</b>	<b>(9,746.3)</b>	<b>(2,129.6)</b>	
<b>Sources and Applications of One-Time funding</b>				
Transfers from Internally Restricted Net Assets	<u>6,645.4</u>	<u>7,365.4</u>	<u>2,129.6</u>	
<b>Net Position</b>	<b>\$ -</b>	<b>(\$ 2,380.9)</b>	<b>\$ -</b>	
<b>Net Position as a % of Budgeted Revenue</b>	<b>0.0%</b>	<b>(1.1%)</b>	<b>0.0%</b>	

See Appendix F for budget breakdown by Fredericton and Saint John campuses



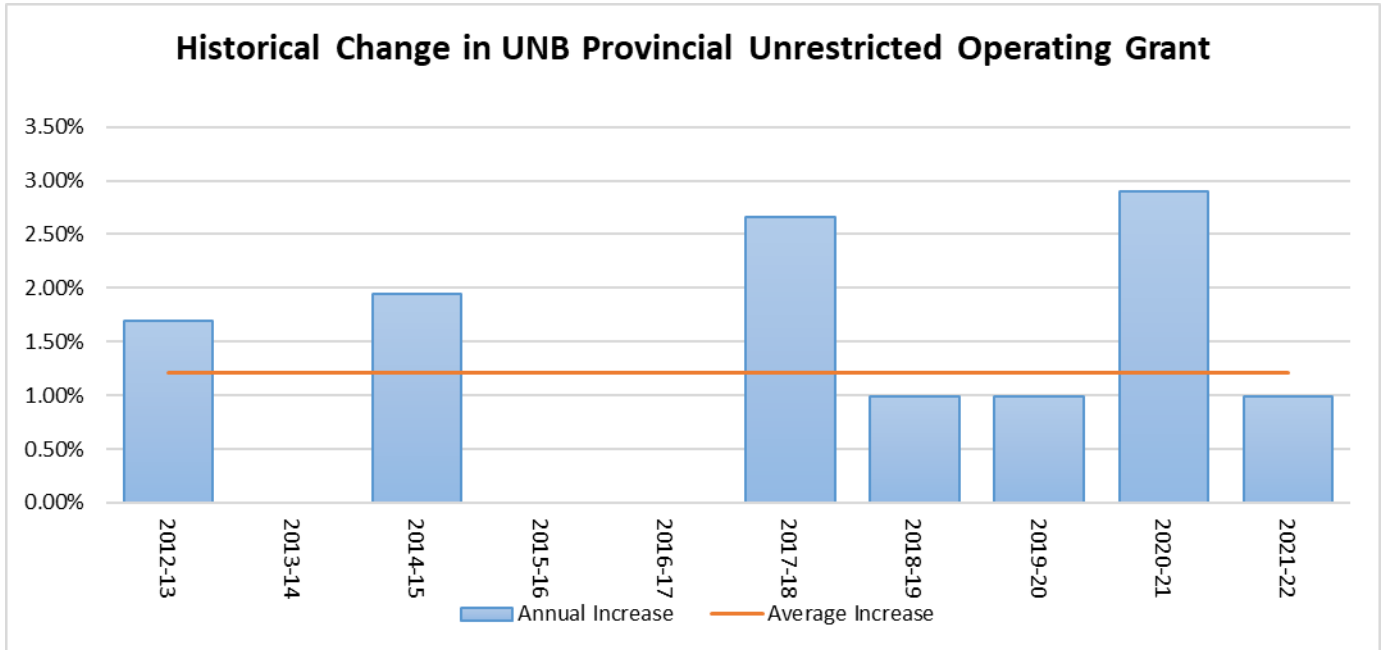
## Revenues

Operating revenues are derived primarily (90%) from tuition, student fees, and the provincial operating grant. Other revenue sources include short-term investment income, funding for indirect costs of research, research and non-research overhead, parking fees, and the net revenues of specific units of the University that operate with a more entrepreneurial philosophy. The University is budgeting for an increase in total revenue of 3.2% or \$6.9 million in 2021-22 over 2020-21, to give total revenue of \$218.9 million.



## Operating Grant

The Province has released its 2021-22 budget which included a 1.0% increase to the unrestricted grant pool. As such the University is budgeting a 1.0% increase in its unrestricted operating grant for fiscal 2021-22.



- The pilot funding first granted in 2018 at \$1.85M, is expected to continue through 2021-22.
- The average annual increase over the above period has been 1.2%.
- In 2020-21 The government reinstated the funding formula related to the enrolment-based portion of the grant, resulting in a larger increase for UNB than the 2% increase to the grant pool. We have been advised the funding formula will not be used in 2021-22.

## Enrolment & Tuition Revenue

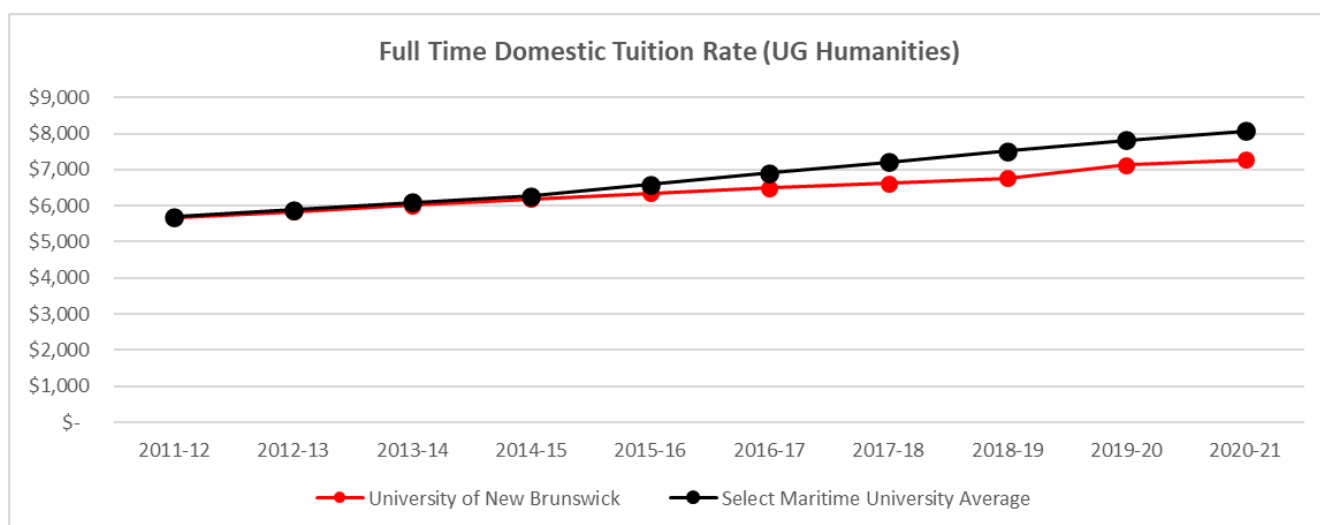
Actual 2020 Fall undergraduate enrolment was 7,047 FTE, which represented a 263 FTE decrease from Fall 2019, believed to be largely related to COVID restrictions on travel and the inability to hold most classes in person.

International undergraduate enrolment declined only 2 FTE from Fall 2019 with the remainder being domestic. Based on application trends, 2020 actual enrolments and new programs, the campus Registrars are projecting an increase in Fall 2021 undergraduate enrolment to 7,166 FTE (+1.7%). The projected increase of 119 FTE is made up of +23 FTE international and a rebound of +96 FTE for domestic.

Actual 2020 Fall graduate enrolment was 1,260 FTE, which represented an 88 FTE decrease from Fall 2019. Unlike in undergraduate enrolment, the entire reduction in graduate enrolment compared to Fall 2019 was related to international students. Based on an expected increase in MBA admissions and an expanded program in Computer Science, the campuses are projecting graduate enrolment of 1,342 FTE (+6.5%) for Fall 2021. The projected increase of 82 FTE is due to an increase in expected international enrolment.

Enrolment numbers are based on current and historic information and do not include aspirational budget numbers. The agenda for enrolment growth that is under development is not reflected in these figures other than new programs with known demand and applications.

A tuition rate review as shown in the table below, highlights that the average maritime tuition rate exceeds the base rate at UNB and as a result, tuition rates for students, undergraduate and graduate, base and differential, will increase by 3% with the exception of legacy student tuition rates that will increase by 2%.



Enrolment over the past several years and assumptions for 2021-22 are included in Appendix A. Tuition and Fee tables are included in Appendix B

## Entrepreneurial Revenue

<b>Budget 2021-22 Entrepreneurial Budgets</b>	<b>Revenue</b>	<b>Salary</b>	<b>Non-Salary</b>	<b>Net Contribution</b>
College of Extended Learning	11,677.2	6,196.9	1,480.3	4,000.0
MBA Saint John	2,468.7	1,065.5	866.1	537.1
Saint John College	1,291.8	846.7	186.7	258.4
<b>Entrepreneurial Total</b>	<b>15,437.7</b>	<b>8,109.1</b>	<b>2,533.1</b>	<b>4,795.5</b>

A more detailed budget breakdown is available in Appendix C.

### College of Extended Learning

In 2002, UNB established the College of Extended Learning (CEL) to provide continuing education and professional development to adult learners, as well as online programming for individuals within private and public organizations, locally, nationally and globally.

CEL offers quality, relevant courses and programs, along with customized training solutions, and services that lead to personal and organizational growth and development. Through innovative partnerships, CEL develops programs that contribute to the social, cultural, and economic development needs of Atlantic Canadians and beyond. Some programming areas include an Occupational Health and Safety program and an Autism and Behavioral Intervention Program.

The mission is to develop and deliver innovative, transformative programming for learners of all ages and all backgrounds. It operates to make a profit that supports the mission of the university.

### MBA Program – Saint John Campus

The MBA program on the Saint John campus started as a part time program to service the Saint John market. In the late 1990s the program moved to full-time status with the understanding that it would operate based on its ability to produce revenue and operate at break even. The program operates as a 12 month, continuous study program. The program offers 5 streams of study: International Business (IB); General Management, Entrepreneurship and Technology Management, Project Management (PM) and Business Development and Professional Sales (BDPS). Recently the program has received 9 exemptions from Supply Chain Canada enabling students a pathway to a professional designation. This pathway to designation is also available through the PM and BDPS streams. Students who follow the IB stream may choose to participate in a study abroad opportunity where they are able to complete a dual degree through The Burgundy School of Business. In 2019-20 the program hosted 93 full-time students.

## **Entrepreneurial Revenue (continued)**

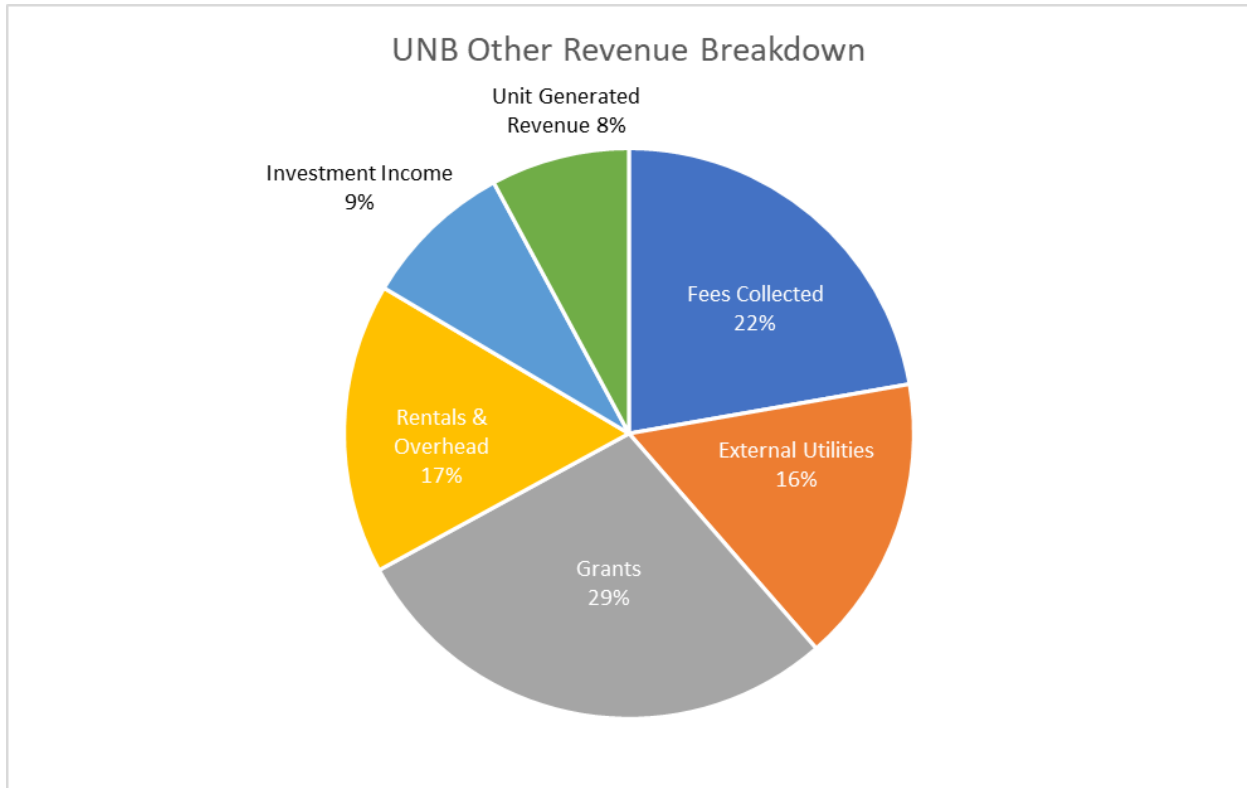
This year, despite COVID, the MBA program welcomed over 100 students in total in the October and January intakes. For the 2021-2022 budget, the program is projecting an intake of 60 new students for the October start date and forecasting a breakeven year.

### **Saint John College (SJC)**

Saint John College serves primarily as a pathway program provider for international students conditionally admitted to various UNB undergraduate and graduate programs offered on the Saint John campus. As such, it offers three core programs: 1) the English for Academic Purposes Program (EAP) – a non-credit program for students ranging in English ability from high-beginner to high-intermediate, 2) the English Second Language Support Program (ESL) - a bridging program for students with a high level of English ability but who need to refine their language skills in preparation for undergraduate academic study, and 3) the Pre-MBA & Pre-Engineering Programs - non-credit programs for international students conditionally accepted into the MBA and Engineering programs. In addition to its ESL pathway programs, SJC also offers professional development programs in unique areas of interest including the Energy Fundamentals for Leaders Certificate Program as well as serves as the main testing Centre in New Brunswick for the CELPIP (Canadian English Language Proficiency Index program) test, an IRCC (Immigration, Refugees and Citizenship Canada)-approved test of English very popular among newcomers to Canada and those looking to gain Canadian citizenship. For the 2021-2022 budget, the College is forecasting a breakeven year.

## Other Revenue

The 2021-22 operating budget includes \$17.9 million in revenue from sources other than the unrestricted operating grant and tuition. This represents a \$0.8 million decrease from the 2020-21 budget. There are budgeted increases in some items, such as parking revenue with the assumption of more open campuses, and an increase in government funding related to the Licensed Practical Nurse program on the Saint John campus. These gains are offset by reduced revenue expected in Athletics at the various sports venues for events, less external revenue relating to Steam chargebacks and less revenue for research overhead and rental income.



<b>Category</b>	<b>Amount</b>	<b>Description</b>
External Utilities	\$2.9 million	Charge to external users for things such as the steam
Fees Collected	\$4.0 million	Parking and Fines, Application Fees, Facilities Access, Wellness, URec/ Athletics, Admissions
Grants	\$5.1 million	Research Support Fund, Health and Wellness, Family and Community
Rentals and Overhead	\$2.9 million	Humber Nursing, Cost Recoveries, Net Research Overhead, Leases
Investment Income	\$1.6 million	Income earned from UNB's Short Term Investment Fund
Unit Generated	\$1.4 million	Other miscellaneous revenue generated within the Faculties or departments, for example prosthetics sales in Bio-Medical Engineering

## Operating Expenditures

### Composition of Operating Expenses

<b>Faculty and Departmental Costs</b>	Includes funding for teaching and non-sponsored research activities. This includes salaries and benefits for faculty and support staff, as well as day-to-day operating costs (i.e. “non-salary” expenses) but excludes utilities and normal building repairs and maintenance which are reflected in a separate category.
<b>Academic and Student Support</b>	Includes operating budget expenses related to student services, scholarships, and financial assistance. This includes graduate research assistantships, graduate teaching assistantships, and undergraduate scholarships; services to students such as intercollegiate athletics and campus recreation, as well as costs associated with offices oriented toward academic and student support like the Vice-President (Research), classroom technical support services, multimedia services, Student Services and libraries.
<b>Administration and Development</b>	Includes the costs of various units within the University that provide administrative and support services to the University as a whole. This includes University-wide units such as the President’s office, Vice-President (Administration and Finance), Trust and Treasury, Financial Services, Secretariat Office, Human Resources and Organizational Development, Vice-President (Advancement), Development and Donor Relations. Additionally, there are several campus-specific units on each campus, such as the Vice President Saint John, Vice President Academic (Fredericton) Registrars’ Offices and local support offices for Financial Services, Human Resources and IT services.
<b>Maintenance and Utilities</b>	The majority of this category of expenses is allocated to Buildings & Grounds (i.e. operational maintenance and cleaning). Another major category within this budget is utilities, (i.e. the costs of heat, electricity, water, cleaning and operational maintenance for all academic, research and support facilities). While this category of expenses is generally subject to the same pressures on human resource and non-salary inflation, it is particularly sensitive to fluctuations in weather, as well as the volatility of fuel prices and utility costs.



## Operating Expenses



Salary costs are budgeted to increase according to signed collective agreements or, if no signed agreement is in place, the budgeted increase is based on management's estimate.

There are no standard non-salary increases included in this budget, the only areas with increases include scholarships and enterprise software licenses and utilities.

After the onset of COVID19, non-salary budgets related to travel, entertainment etc. were reduced for the 2020-21 year and have been reduced in this budget. The full budget amounts will be reinstated in future years.

A breakdown of expenses by category is available in Appendix C.

## Ancillary Budgets

Certain operations of the University are accounted for as business units and have separate budgets as well as profit/loss statements. The intent is for these units to be self-sufficient, operating on a break-even basis over the long-term. Currently this is not the case in all instances. Ancillary units are not eligible for government funding related to regular infrastructure renewal, although some ancillaries are eligible for specific government programs such as the University Deferred Maintenance Program.

On the Fredericton campus, Elizabeth Parr Johnson (suite style) and Magee House (apartments) will again be open for the 2021-22 academic year with an anticipated occupancy rate of 86% and 91% respectively. Plans for traditional residence include the reopening of the newly renovated DKT complex (Lady Dunn Hall, Joy W. Kidd House and Tibbits Hall), including the dining hall, at a projected reduced capacity of 235 beds and 3 other traditional residences (MacKenzie, Bridges and Neill Houses) also at reduced capacity for an anticipated occupancy of 647 beds in total. The layout of the unrenovated traditional residences results in significantly reduced capacity to ensure public health guidelines, including physical distancing, are adhered to and students are safe. We anticipate the remaining five residence buildings will remain closed for the 2021-22 academic year, resulting in an overall reduced occupancy of 562 beds from Pre-COVID levels for traditional residence. McConnell Hall (dining) will also remain closed.

In total, the reduced occupancy in residence is budgeted to result in a \$2M deficit for the 2021-22 fiscal year. While this is a significant financial loss, the health and safety of students is our first priority. If public health guidelines change significantly so that the traditional residences can safely house more students and if there is sufficient demand, additional residences could be opened which would necessitate opening a second dining hall. Given the significant costs associated with this, and the required lead time for students to apply for residence, we do not anticipate this happening.

With the completion of the Barry and Flora Beckett Residence, there are now 353 beds in the Saint John campus residence system. We are projecting to welcome 282 students to residence in Saint John this Fall (80% occupancy). If public health measures loosen that number could reach into the low 300's. As a result of the pandemic, 2020-21 was the first year in over a decade that the Residence system submitted a deficit budget. We are budgeting for a deficit in 2021-2022 despite the 80% occupancy rate as minimal summer rental revenue is budgeted for this year.

In the fall of 2020, Follett terminated its agreement with UNB to operate a bookstore on the Saint John campus. In order to ensure that students would not be negatively impacted, students were able to continue to order online through the Fredericton campus location.

It has been determined that having a physical bookstore on the Saint John campus is an expected service to students, faculty and staff and is a key support to the growth agenda of the campus. A working group has been put together to evaluate the feasibility of operating a UNB-owned store on campus. A needs assessment survey has already been completed and a draft business plan is due to be completed this spring. The 2021-22 budget includes \$100k to get this operation started.

## Residence occupancy levels

Residence	Campus	Maximum Capacity	Pre Covid expected Occupancy	2021-22 Occupancy
Sir James Dunn Hall	SJ	79	71	63
Dr. Colin B MacKay Residence	SJ	170	153	136
Barry and Flora Beckett Residence	SJ	104	94	83
Aitken House	FR	94	81	0
Bridges House	FR	97	92	56
Elizabeth Parr Johnston Residence	FR	166	146	142
Harrison House	FR	97	92	0
Joy W. Kidd House	FR	139	0	104
Lady Beaverbrook Residence	FR	64	61	0
Lady Dunn Hall	FR	87	74	58
MacKenzie House	FR	99	94	61
Magee House (Apartments)	FR	102	93	93
Mcleod House	FR	206	181	0
Neill House	FR	94	89	52
Neville/Jones House	FR	94	89	0
Tibbits Hall	FR	130	117	81
<b>Total Beds Available</b>		<b>1822</b>	<b>1527</b>	<b>929</b>

Joy W. Kidd House was closed for renovations in the 2020-21 year.

Lady Dunn Hall, Joy W. Kidd House and Tibbits Hall maximum capacities have changed due to redesign during renovations.

The following table details the contributions (net costs) from the ancillary budgets:

Budget 2021-22	Ancillary Budgets	Revenue	Salary	Non-Salary	Debt Repayment	Net Results
<b>Fredericton</b>						
	Residential Life, Campus and Conference Services	7,514.9	1,981.5	6,428.8	-	(895.4)
	Aitken Centre	95.8	323.0	420.3	-	(647.5)
	Turf (Chapman) Field and Dome	25.0	31.3	134.5	-	(140.8)
	Bookstore	144.2	-	81.8	-	62.4
	Wu Center	296.4	165.6	282.3	-	(151.5)
	Subtotal	8,076.3	2,501.4	7,347.7		(1,772.8)
<b>Saint John</b>						
	Residence and Conference Services	1,843.1	228.0	810.0	971.3	(166.2)
	Bookstore	-	50.0	50.0		(100.0)
	Subtotal	1,843.1	278.0	860.0	971.3	(266.2)
	<b>Ancillary Total</b>	<b>9,919.4</b>	<b>2,779.4</b>	<b>8,207.7</b>	<b>971.3</b>	<b>(2,039.0)</b>

See Appendix E for a more detailed budget

## Estimated Endowment Spending

The total amount that is available to spend from Trust and Endowment accounts for fiscal year ending April 30, 2022 is \$13.8 million. The amount available for spending is calculated using the 48-month average market value of the long-term investment portfolio at Dec. 31, 2020, to which the spending rate is applied.

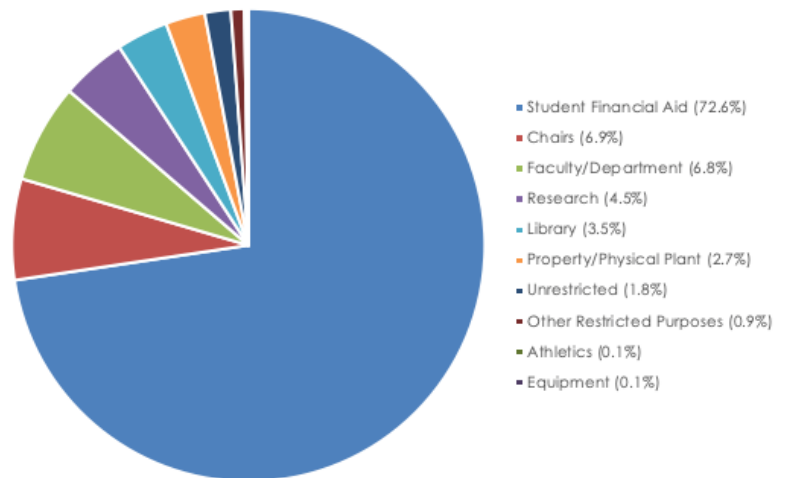
It is important to remember the following:

- The breakdown between endowed and non-endowed accounts is an estimate as the total amount will be allocated to each individual trust and endowment account at April 30, 2021, based on the weighted balance of each account as of that date.
- In theory, the full trust account balances of the non-endowed accounts can be spent (not only what is allocated based on the 4% spending rate). Only the 4% allocation is reflected in the table.
- Unused available to spend balances from prior years can also be spent in fiscal 2021-22.
- A 4% spending rate, as approved by the Board of Governors was used to calculate the projected amount for 2021-22.

Total projected available to spend from Trust and Endowment and likely distribution for fiscal 2021-22 is shown below.

Externally Endowed	8,290,792
Internally Endowed	<u>639,307</u>
TOTAL ENDOWED	8,930,099
Externally Restricted Trust	2,469,792
Internally Restricted Trust	<u>1,931,877</u>
TOTAL NON-ENDOWED	4,401,670
Other	<u>496,727</u>
TOTAL SPENDING	13,828,496

Estimated Allocation of 2021-22  
Endowment Spending



## Capital Budget

The Barry & Flora Beckett Residence on Saint John campus was completed in December 2020. Phase 3 (Joy W. Kidd) of the Residence Renewal program on the Fredericton campus is underway and on schedule to be ready to welcome students in September 2021. Phase 3 of the Residence Renewal program will decrease accumulated deferred maintenance (ADM) by \$10M. Due to a one year pause in the program to help mitigate the deficit due to COVID19, planning for the next 3 phases of the Residence program on the Fredericton campus will begin in the near future.

The ADM plan has been implemented for the Capital Budget 2021-22, focusing on larger deferred maintenance projects. On the Fredericton campus, the IUC Science Podium (\$1.57M) will be addressed and on the Saint John campus, the Fire Alarm Upgrades - Oland Hall (\$.103M), Fire Alarm Elevator Upgrades – KC Irving Hall, Canadian Rivers Institute, & G. Forbes Elliot Athletic Centre (\$.076M), and the Oland Hall Washroom Upgrades - Design (\$.035M) will be carried out.

A summary of the 2021-22 Capital Budget follow:

<b>Sources of Capital Funding 2021-22</b>			
<b>(\$ millions)</b>			
	<b>Fredericton</b>	<b>Saint John</b>	<b>Total</b>
<b>Building and Spaces</b>			
-Provincial Alteration & Renovation Grant	\$ 2.21	\$ 0.35	\$ 2.56
-Facilities Improvement Fee	1.24	0.38	1.62
-Land and Rental Revenue	1.93	-	1.93
-Provincial University Deferred Maintenance Program	0.85	0.21	1.06
-Energy Management Program	0.57	-	0.57
-Operating	-	0.01	0.01
-Residence System	6.96	-	6.96
-Funded from Capital Reserves	-	0.26	0.26
	<b>\$ 13.76</b>	<b>\$ 1.21</b>	<b>\$ 14.97</b>
<b>Equipment and Technology</b>			
-Provincial Non-Space Grant	\$ 1.96	\$ 0.33	\$ 2.29
-Student Technology Fee	0.37	0.09	0.46
-Funded from Capital Reserves	-	0.03	0.03
	<b>\$ 2.33</b>	<b>\$ 0.45</b>	<b>\$ 2.78</b>
	<b>\$ 16.09</b>	<b>\$ 1.66</b>	<b>\$ 17.75</b>

See Appendix G for detailed information of the specific projects approved

## Appendices

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## Appendix A – Student Enrolment (Actual FTEs)

### University of New Brunswick Student Enrolment (FTE's)

Year	Undergrad		Undergrad Total	Graduate		Graduate Total	Total	Change	%Change
	Dom	Int		Dom	Int				
2012-13	7,142	1,031	8,173	866	454	1,320	9,493	(183)	(1.9%)
2013-14	7,040	1,000	8,040	802	477	1,279	9,319	(174)	(1.8%)
2014-15	6,784	912	7,695	806	426	1,232	8,927	(392)	(4.2%)
2015-16	6,643	857	7,499	833	391	1,224	8,723	(204)	(2.3%)
2016-17	6,624	734	7,359	837	358	1,195	8,554	(170)	(1.9%)
2017-18	6,648	700	7,348	833	389	1,222	8,570	17	0.2%
2018-19	6,704	659	7,363	802	460	1,262	8,625	55	0.6%
2019-20	6,574	736	7,310	799	549	1,348	8,658	33	0.4%
2020-21	6,313	734	7,047	799	461	1,260	8,307	(351)	(4.1%)
2021-22B	6,409	757	7,166	800	542	1,342	8,508	201	2.4%

### Fredericton Campus Student Enrolment (FTE's)

Year	Undergrad		Undergrad Total	Graduate		Graduate Total	Total	Change	%Change
	Dom	Int		Dom	Int				
2012-13	5,479	530	6,009	774	376	1,150	7,159	(133)	(1.8%)
2013-14	5,468	581	6,049	720	381	1,101	7,151	(8)	(0.1%)
2014-15	5,343	564	5,907	741	355	1,096	7,003	(148)	(2.1%)
2015-16	5,230	521	5,751	764	329	1,092	6,843	(160)	(2.3%)
2016-17	5,174	471	5,645	760	302	1,062	6,707	(136)	(2.0%)
2017-18	5,089	472	5,561	760	310	1,070	6,631	(77)	(1.1%)
2018-19	5,156	453	5,609	730	386	1,116	6,725	94	1.4%
2019-20	5,053	499	5,552	726	446	1,172	6,724	(1)	(0.0%)
2020-21	4,816	499	5,315	714	411	1,125	6,440	(284)	(4.2%)
2021-22B	4,876	521	5,397	720	422	1,142	6,539	99	1.5%

### Saint John Campus Student Enrolment (FTE's)

Year	Undergrad		Undergrad Total	Graduate		Graduate Total	Total	Change	%Change
	Dom	Int		Dom	Int				
2012-13	1,664	501	2,164	92	78	170	2,334	(50)	(2.1%)
2013-14	1,571	419	1,991	81	97	178	2,168	(166)	(7.1%)
2014-15	1,441	348	1,788	64	71	136	1,924	(244)	(11.3%)
2015-16	1,413	336	1,749	70	62	132	1,880	(44)	(2.3%)
2016-17	1,451	263	1,714	76	56	132	1,846	(34)	(1.8%)
2017-18	1,559	228	1,787	73	79	152	1,939	93	5.1%
2018-19	1,548	206	1,754	72	74	146	1,900	(39)	(2.0%)
2019-20	1,520	238	1,758	73	103	176	1,934	34	1.8%
2020-21	1,498	234	1,732	85	50	135	1,867	(67)	(3.4%)
2021-22B	1,533	236	1,769	80	120	200	1,969	102	5.5%

\* 2021-22B – Budgeted Enrolment figures are budgeted as of March 2021.



## Appendix B - Tuition and Related Fees Schedule

### University of New Brunswick Student Tuition & Related Fees for 2021-22<sup>1</sup>

UNDERGRADUATE TUITION FEES – (INCLUDING STUDENTS IN A QUALIFYING YEAR)	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<b>Arts, Science, Education &amp; Renaissance College (BS only)<sup>2</sup></b>								
Full-time students	6,496	6,626	6,758	7,126	7,270	7,488	218	3.00%
Per course (0-5 credit hours)	659	663	676	713	727	748	21	2.89%
Per course (6-11 credit hours)	1,300	1,326	1,352	1,426	1,454	1,496	42	2.89%
<b>Business Administration (Fredericton)<sup>2</sup></b>								
Full-time students (includes a \$550 Program Fee)	6,696	6,826	7,308	8,826	8,992	9,244	252	2.80%
Per course (0-5 credit hours) (incl \$55 Program Fee)	670	683	731	883	899	925	26	2.89%
Per course (6-11 credit hours) (incl \$110 Program Fee)	1,340	1,366	1,462	1,766	1,798	1,850	52	2.89%
<b>Business Administration (Saint John)<sup>2</sup></b>								
Full-time students	6,496	6,626	6,758	8,276	8,442	8,694	252	2.99%
Per course (0-5 credit hours)	650	663	676	828	844	869	25	2.96%
Per course (6-11 credit hours)	1,300	1,326	1,352	1,656	1,688	1,738	50	2.96%
<b>Computer Science<sup>2</sup></b>								
Full-time students	6,496	6,626	6,758	8,073	8,234	8,480	246	2.99%
Per course (0-5 credit hours)	650	663	676	807	823	848	25	3.04%
Per course (6-11 credit hours)	1,300	1,326	1,352	1,614	1,646	1,696	50	3.04%
<b>Engineering<sup>2</sup></b>								
Full-time students (includes a \$1,534 Program Fee) <sup>3</sup>	7,846	7,976	8,292	9,945	10,114	10,372	258	2.55%
Per course (0-5 credit hours) (incl \$153 Program Fee) <sup>3</sup>	785	798	829	994	1,011	1,037	26	2.57%
Per course (6-11 credit hours) (incl \$306 Program Fee) <sup>3</sup>	1,570	1,596	1,658	1,988	2,022	2,074	52	2.57%
<b>Forestry &amp; Environmental Management<sup>2</sup> and Renaissance College (BPhil only)<sup>2</sup></b>								
Full-time students	6,496	6,626	6,758	7,464	7,613	7,840	228	3.00%
Per course (0-5 credit hours)	650	663	676	746	761	784	23	3.02%
Per course (6-11 credit hours)	1,300	1,326	1,352	1,492	1,522	1,568	46	3.02%
<b>Health (Saint John)</b>								
Full-time students	-	-	-	-	7,270	7,488	218	3.00%
Per course (0-5 credit hours)	-	-	-	-	727	748	21	2.89%
Per course (6-11 credit hours)	-	-	-	-	1,454	1,496	42	2.89%
<b>Kinesiology<sup>2</sup></b>								
Full-time students	6,496	6,626	6,758	7,938	8,097	8,338	242	2.99%
Per course (0-5 credit hours)	650	663	676	791	810	834	24	2.96%
Per course (6-11 credit hours)	1,300	1,326	1,352	1,582	1,620	1,668	48	2.96%
<b>Law (enrolled September 2019)<sup>2</sup></b>								
Full-time students	10,329	10,576	10,808	11,668	11,901	12,256	356	2.99%
Per course (0-5 credit hours)	1,033	1,058	1,081	1,167	1,190	1,226	36	3.03%
Per course (6-11 credit hours)	2,066	2,116	2,162	2,334	2,380	2,452	72	3.03%
<b>Law (enrolled September 2020)<sup>2</sup></b>								
Full-time students	-	-	-	-	12,561	12,936	376	2.99%
Per course (0-5 credit hours)	-	-	-	-	1,256	1,294	38	3.03%
Per course (6-11 credit hours)	-	-	-	-	2,512	2,588	76	3.03%
<b>Law (enrolling September 2021)<sup>2</sup></b>								
Full-time students	-	-	-	-	-	13,522	NEW	-
Per course (0-5 credit hours)	-	-	-	-	-	1,352	NEW	-
Per course (6-11 credit hours)	-	-	-	-	-	2,704	NEW	-
<b>Nursing (Fredericton and Moncton)<sup>2</sup></b>								
Full-time students (includes a \$100 Program Fee) <sup>3</sup>	6,496	6,626	6,858	8,511	8,679	8,938	258	2.97%
Per course (0-5 credit hours) (includes a \$25 Program Fee with a max. of \$50) <sup>3</sup>	659	663	686	866	883	909	26	2.94%
Per course (6-11 credit hours) (includes a \$25 Program Fee with a max. of \$50) <sup>3</sup>	1,300	1,326	1,372	1,707	1,741	1,793	52	2.99%
<b>Nursing (Saint John)<sup>2</sup></b>								
Full-time students (includes a \$100 Program Fee) <sup>3</sup>	6,496	6,626	6,758	8,411	8,679	8,938	258	2.97%
Per course (0-5 credit hours) (includes a \$25 Program Fee with a max. of \$50) <sup>3</sup>	659	663	676	841	883	909	26	2.94%
Per course (6-11 credit hours) (includes a \$25 Program Fee with a max. of \$50) <sup>3</sup>	1,300	1,326	1,352	1,682	1,741	1,793	52	2.99%

<sup>1</sup> All fee changes for 2020-21 will take effect as of September 1, 2021

<sup>2</sup> Legacy Students – Alternate rate applies for students enrolled prior to Fall 2019

<sup>3</sup> Maximum per Academic Year (September 1, 2021 to August 31, 2022) is applicable

## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Student Tuition & Related Fees for 2021-22<sup>1</sup>

GRADUATE TUITION FEES	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<i>Graduate Tuition Fees for Research Based Programs</i>								
Full Time Program Fee (per term)	2,192	2,236	2,281	2,325	2,371	2,442	71	2.99%
Part Time or Continuing Fee (per term)	1,096	1,118	1,141	1,163	1,186	1,221	35	2.95%
Visiting GR Students Registered at Non-Canadian Universities (up to 1 year)	1,096	1,118	1,141	1,163	1,186	1,221	35	2.95%
<i>Intensive One-year MBA Program (UNBSJ)</i>								
International Full Time	24,500	24,500	26,955	29,505	29,505	29,505	-	-
International Continuing Full Time (per term)	2,723	2,723	2,995	3,278	3,278	3,278	-	-
Canadian Full Time	18,000	18,000	19,950	22,005	22,005	22,005	-	-
Canadian Continuing Full Time (per term)	2,000	2,000	2,215	2,445	2,445	2,445	-	-
<i>Graduate Tuition Fees Per Course for Course Based Programs</i>								
All Programs (except MTME, MBA & MQM) Per course (0-5 credit hours)	808	824	840	857	874	900	26	2.97%
M.Ed On-line program Administration Fee Per 3 credit hour course	100	100	100	100	100	100	-	-
Master of Engineering, Technology Management & Entrepreneurship – per 3	1,308	1,324	1,340	1,357	1,374	1,400	26	1.89%
Masters of Business Administration – per 3 credit hour course <sup>2</sup>	963	976	1,089	1,241	1,257	1,283	26	2.07%
MBA in Engineering Mgt. – Compressed Courses (includes a \$462 Program Fee) <sup>2</sup>	1,425	1,438	1,551	1,703	1,719	1,745	26	1.51%
MBA in Engineering Mgt. – Independent Study (includes a \$1,662 Program Fee) <sup>2</sup>	2,625	2,638	2,751	2,903	2,919	2,945	26	0.89%
Masters in Quantitative Investment Management – International	-	-	40,000	40,000	40,000	40,000	-	-
Masters in Quantitative Investment Management – Domestic	-	-	30,000	30,000	30,000	30,000	-	-
Masters in Cybersecurity – International	-	-	-	22,460	22,622	23,130	508	2.25%
Masters in Cybersecurity – Domestic	-	-	-	17,000	17,000	17,510	510	3.00%
<i>Supplementary Tuition Fee for International Students</i>								
Undergraduate (for Academic Year)	8,500	8,925	9,193	9,469	9,753	10,046	293	3.00%
Undergraduate Per course (0-5 credit hours)	850	892	919	947	975	1,004	29	2.97%
Undergraduate Per course (6-11 credit hours)	1,700	1,784	1,838	1,894	1,950	2,008	58	2.97%
Graduate Research Based Programs Full Time Fee (per term)	1,635	1,716	1,767	1,820	1,874	1,930	56	2.99%
Graduate Research Based Programs Part Time Fee (per term)	545	572	589	607	625	644	19	3.04%
Graduate Course Based Programs (per course)	490	514	529	545	561	578	17	3.03%
<i>Program for Academic English Preparation (PAEP)</i>								
Full time students in Summer term	1,369	1,410	1,438	1,467	1,497	1,527	30	2.00%
Work Term Fee (for Faculty of Computer Science)	798	798	798	849	849	849	-	-
Work Term Fee (for Faculty of Business Administration)	752	752	752	752	752	752	-	-
Work Term Fee (for all other Undergraduate and Graduate Co-Op Programs)	730	730	730	730	730	730	-	-
Direct Enrolment Differential (Exchange Programs)	2,000	3,000	3,000	3,000	3,000	3,000	-	-

<sup>1</sup> All fee changes for 2020-21 will take effect as of September 1, 2021

<sup>2</sup> Legacy Students - Alternate rate applies for students enrolled prior to Fall 2019

## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Student Tuition & Related Fees for 2021-22<sup>1</sup>

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<b>Faculty of Arts</b>								
Practicum Fee for Applied Behaviour Analyst Course (UNBF)*	1,250	1,250	1,250	1,250	1,250	900	(-350)	(28%)
<b>Faculty of Education</b>								
Practicum Fee for one-year consecutive B.Ed (UNBF)	500	500	500	500	500	500	-	-
Out-of-Province Intern Differential Fee	500	500	500	500	500	500	-	-
<b>Technology Fee<sup>4</sup></b>								
Full-Time Undergraduate programs per term for 2 terms	26.50	27.00	27.50	28.00	28.50	29.00	0.50	1.75%
Full-Time & Cont. Research Based Graduate programs per term for 2 terms	17.50	17.75	18.00	18.25	18.75	19.00	0.25	1.33%
Part-time Research Based Graduate programs per term for 3 terms	8.75	9.00	9.00	9.25	9.50	9.75	0.25	2.63%
Undergraduate and Course Based Graduate Programs per course	5.25	5.50	5.50	5.50	5.75	5.75	-	-
<b>Facilities Improvement Fee<sup>5</sup></b>								
Full-Time Undergraduate programs per term for 2 terms	94.50	96.25	98.25	100.25	102.25	104.25	2.00	1.96%
Full-Time & Cont. Research Based Graduate programs per term for 2 terms	63.00	64.25	64.50	65.75	67.00	68.00	1.00	1.49%
Part-time Research Based Graduate programs per term for 3 terms	31.50	32.00	32.50	33.25	34.00	34.75	0.75	2.21%
Undergraduate and Course Based Graduate Programs per course	19.00	19.25	19.50	20.00	20.50	21.00	0.50	2.44%
<b>Wellness Fee<sup>5</sup></b>								
Full-Time Undergraduate programs per term for 2 terms	26.50	27.00	27.50	30.25	30.75	31.25	0.50	1.63%
Full-Time & Cont. Research Based Graduate programs per term for 2 terms	17.50	17.75	18.00	20.00	20.50	21.00	0.50	2.44%
Undergraduate and Course Based Graduate Programs per course	5.25	5.50	5.50	6.00	6.00	6.25	0.25	4.17%
<b>Student Success Fee<sup>6</sup></b>								
Full-Time Undergraduate programs per term for 2 terms	-	-	-	45.00	46.00	47.00	1.00	2.17%
Full-Time & Cont. Research Based Graduate programs per term for 2 terms	-	-	-	30.00	30.50	31.00	0.50	1.64%
Undergraduate and Course Based Graduate Programs per course	-	-	-	9.00	9.25	9.50	0.25	2.70%
<b>Facility Access Fee<sup>4,7</sup></b>								
Full-Time Undergraduate programs per term for 2 terms	80.50	82.00	82.00	83.75	85.50	87.25	1.75	2.05%
Full-Time & Cont. Research Based Graduate programs per term for 2 terms	54.00	55.00	55.00	56.00	57.00	58.00	1.00	1.75%
Full-Time Course Based Graduate Programs – students may opt in per term for 2 terms	54.00	55.00	82.00	83.75	85.50	87.25	1.75	2.05%
Undergraduate or Graduate part time students may opt in per term for 2 terms	54.00	55.00	82.00	83.75	85.50	87.25	1.75	2.05%

1 All fee changes for 2020-21 will take effect as of September 1, 2021

4 Co-Op Work Term students are exempt

5 Moncton students are exempt

6 Saint John students only

7 Moncton and Saint John students are exempt

\* The ABA program, will operate as a 3 term program instead of 2, based on student feedback.

## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Student Tuition & Related Fees for 2021-22<sup>1</sup>

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<b>On-Line Administrative &amp; Technical Fees</b>								
Open Access Learning Program (OALP)	100	100	100	100	100	100	-	-
M.Ed On-line program Administration Fee Per 3 credit hour course	100	100	100	100	100	100	-	-
Web-Based	100	100	100	100	100	100	-	-
<b>External Exam Invigilation Fee</b>								
Online Exam	100	100	100	100	100	100	-	-
Paper-based – National	150	150	150	150	150	150	-	-
Paper-based – International	180	180	180	180	180	180	-	-
<b>Prior Learning Assessment Fee</b>								
	450	450	450	450	450	450	-	-
<b>Diploma in University Teaching</b>								
Affiliated	341	350	350	350	370	381	11	2.97%
Non-Affiliated	651	663	676	713	727	748	21	2.89%
<b>Application Fee</b>								
Undergraduate – Domestic	65	65	65	65	65	65	-	-
Undergraduate – International	65	125	125	125	125	125	-	-
Graduate – Domestic	65	65	65	65	65	65	-	-
Graduate – International	65	65	125	125	125	125	-	-
Faculty of Law	125	125	125	125	125	125	-	-
Intensive One-year MBA Program (UNBSJ)	100	100	100	100	125	125	-	-
<b>Registration Confirmation Deposit<sup>8</sup></b>								
Undergraduate – Faculty of Education and Faculty of Law	300	300	300	300	300	300	-	-
Undergraduate – Faculty of Nursing	250	250	250	250	250	250	-	-
Undergraduate – all other programs	100	100	100	100	100	100	-	-
Faculty of Law	300	300	300	300	300	300	-	-
Masters of Business Administration (FR only) & MBA in Engineering Management	500	500	500	500	500	500	-	-
Intensive One-Year MBA Program (UNBSJ)	1,000	1,000	1,000	1,000	1,000	1,000	-	-
<b>Other Fees</b>								
Transcript Fee	10	10	12	12	12	12	-	-
Transcript Fee – Optional Courier Service – Domestic	30	30	30	30	30	30	-	-
Transcript Fee – Optional Courier Service – International	55	55	55	55	55	55	-	-
GR Official Letters	15	15	15	15	15	15	-	-
UG Official Letters	-	-	15	15	15	15	-	-
Financial Services Official Letters	-	-	-	15	15	15	-	-
Permission Application Processing Fee	-	-	50	50	50	50	-	-
Student Abroad Cancellation Fee	100	100	100	100	100	100	-	-
Challenge for Credit Examinations (percentage of normal course fees)	25%	25%	25%	25%	25%	25%	-	-
Review of Final Course Grade	50	50	50	50	50	50	-	-
Audit courses (percentage of normal course fees)	50%	50%	50%	50%	50%	50%	-	-
Installment Fee <sup>2</sup>	30	30	30	0	0	0	-	-
Late Payment Fee (per term) UG and GR	75	75	75	75	75	75	-	-
UG Reregistration Fee (per term)	125	125	125	125	125	125	-	-
GR Administration Fee (per term)	-	25	25	25	25	25	-	-
Non Sufficient Funds (NSF) Fee	25	25	25	25	25	25	-	-
Graduation Fee (a deposit of \$60 is required for regalia. Upon return, \$25 is refunded)	35	35	35	35	35	35	-	-

<sup>1</sup> All fee changes for 2020-21 will take effect as of September 1, 2021

<sup>2</sup> Legacy Students – Alternate rate applies for students enrolled prior to Fall 2019

<sup>8</sup> The Registration Confirmation Deposit is credited against a student's tuition balance upon arrival and enrolment at UNB

## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Student Tuition & Related Fees for 2021-22<sup>1</sup>

BASIC TUITION FEES (Legacy students)*	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<i>Undergraduate Tuition Fee (including students in a qualifying year)</i>								
Full-Time Students	6,496	6,626	6,758	6,893	7,031	7,140	140	1.99%
Per course (0-5 credit hours)	650	663	676	689	703	717	14	1.99%
Per course (6-11 credit hours)	1,300	1,326	1,352	1,378	1,406	1,434	28	1.99%
<i>Faculty of Business Administration</i>								
Full-Time Students (includes a \$550 Program Fee applicable to UNBF students only)	6,696	6,826	7,308	7,443	7,581	7,720	140	1.85%
Per course (0-5 credit hours) (incl \$55 Program Fee)	670	683	731	744	758	772	14	1.85%
Per course (6-11 credit hours) (includes a \$110 Program Fee)	1,340	1,366	1,462	1,488	1,516	1,544	28	1.85%
<i>Faculty of Engineering</i>								
Full-Time Students (includes a \$1,534 Program Fee) <sup>3</sup>	7,846	7,976	8,292	8,427	8,565	8,704	140	1.63%
Per course (0-5 credit hours) (includes a \$153 Program Fee) <sup>3</sup>	785	798	829	842	856	870	14	1.64%
Per course (6-11 credit hours) (includes \$306 Program Fee) <sup>3</sup>	1,570	1,596	1,658	1,684	1,712	1,740	28	1.64%
<i>Faculty of Nursing</i>								
Full-Time Students (includes a \$100 Program Fee) <sup>3</sup>	6,496	6,626	6,858	6,993	7,130	7,270	140	1.96%
Per course (0-5 credit hours) (incl \$25 Program Fee) <sup>3</sup>	650	663	686	714	728	742	14	1.92%
Per course (6-11 credit hours) (includes \$25 Program Fee) <sup>3</sup>	1,300	1,326	1,372	1,403	1,431	1,459	28	1.96%
<i>Faculty of Law</i>								
Full-Time Students (includes a \$4,250 Program Fee) <sup>3</sup>	10,329	10,576	10,808	10,943	11,281	11,520	240	2.13%
Per course (0-5 credit hours) (includes a \$425 Program Fee) <sup>3</sup>	1,033	1,058	1,081	1,094	1,128	1,152	24	2.13%
Per course (6-11 credit hours) (includes \$850 Program Fee) <sup>3</sup>	2,066	2,116	2,162	2,188	2,256	2,304	48	2.13%
<i>Faculty Graduate Tuition Fees Per Course for Course Based Programs</i>								
Masters of Business Administration – Per 3 credit hour course	963	976	1,089	1,102	1,116	1,130	14	1.25%
MBA in Engineering Mgt. – compressed Courses (includes a \$462 Program Fee)	1,425	1,438	1,551	1,564	1,578	1,592	14	0.89%
MBA in Engineering Mgt. – Independent Study (includes a \$1,662 Program Fee)	2,625	2,638	2,751	2,764	2,778	2,792	14	0.50%
<b>OTHER FEES</b>								
<i>Installment Fee</i>	30	30	30	30	30	30	0	0.00%

\* Legacy Students are defined as those students enrolled at UNB in the same program prior to the Fall 2019 term.

<sup>1</sup> All fee changes for 2021-22 will take effect as of September 1, 2021

<sup>3</sup> Maximum per Academic Year (September 1, 2021 to August 31, 2022)

## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Fredericton Residence Fees for 2021-22

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21		
							\$	%	
<b>Elizabeth Parr Johnson Residence<sup>1,2</sup></b>									
Single Room (3 Bedroom Suite)	5,389	5,497	5,593	5,733	5,848	5,965	117	2.00%	
Single Room (2 Bedroom Suite)	6,034	6,154	6,262	7,170	7,314	7,460	146	2.00%	
One Bedroom Suite	7,093	7,235	7,361	8,098	8,259	8,425	166	2.01%	
House Dues	-	-	-	-	-	70	NEW	-	
Communication Fee	500	450	450	450	400	400	-	-	
Additional Occupant (e.g. Couple)	+15%	+15%	+15%	+15%	+15%	+15%	-	-	
<b>DKT – Dunn Kidd Tibbits (renovated Residence)<sup>2</sup></b>									
Double	4,581	4,672	4,754	5,443	5,552	5,830	278	5.01%	
Single	5,240	5,345	6,613	7,440	7,590	7,742	152	2.00%	
Single with shared bath	6,372	6,500	7,434	7,992	8,152	8,315	163	2.00%	
Single with private bath	7,163	7,306	7,504	8,442	8,612	8,784	172	2.00%	
House Dues	7,231	7,375	70	70	70	70	-	-	
Communication Fee	500	450	450	450	400	400	-	-	
<b>All Other Residences<sup>2</sup></b>									
Double	4,581	4,672	4,754	4,873	4,970	5,219	249	5.01%	
Single	6,372	6,500	6,613	6,779	6,914	7,053	139	2.01%	
Super Single/Special Single	7,163	7,306	7,434	7,620	7,772	7,928	156	2.01%	
Suite	7,231	7,375	7,504	7,692	7,846	8,003	157	2.00%	
House Dues	70	70	70	70	70	70	-	-	
Communication Fee	500	450	450	450	400	400	-	-	
<b>Magee House Apartments<sup>3</sup></b>									
						<b>Rent</b>	<b>Power<sup>5</sup></b>		
1 Bedroom	9,668	9,798	10,126	10,467	10,788	11,165	576	377 3.49%	
2 Bedroom	11,396	11,560	11,948	12,351	12,780	13,228	636	448 3.51%	
3 Bedroom	13,104	13,304	13,754	14,217	14,724	15,239	684	515 3.50%	
<b>Required Meal Plan (Choices)</b>									
Infinite Meal Plan	4,267	4,377	4,475	4,574	4,598	Cash\$ 100	Meals 4,748	Cash\$ 100	150 3.26%
<b>Other Fees and Fines</b>									
Application Fee	500	500	500	500	500	500	500	- -	
Activating Fire Alarm for Non-Emergency	500	500	500	500	500	500	500	- -	
Winter Holiday Break Extended Stay	300	300	300	300	300	300	300	- -	
Contract Cancellation Fee (per Term of Contract)	1,000	1,000	1,000	1,000	1,000	1,000	1,000	- -	
Storage Fee	200	200	200	200	200	200	200	- -	
Unauthorized Room Change Fee	80	80	80	80	80	80	80	- -	
Improper Check Out	80	80	80	80	80	80	80	- -	
Early Arrivals/Late Stays per Day	30	30	30	30	30	32	32	- -	
Room Change Fee	30	30	30	30	30	30	30	- -	
<b>Damages (Intentional)<sup>4</sup></b>									
Tier 1	20	20	20	20	20	20	20	- -	
Tier 2	40	40	40	40	40	40	40	- -	
Tier 3	80	80	80	80	80	80	80	- -	

1 Meal plan is optional.

2 Includes non-refundable Residence Application Fee and Fall and Winter payments.

3 Rent includes wireless fibre op services beginning 2016-17 & laundry services beginning 2018-19

4 All Damages (intentional or otherwise) require payment of replacement cost of item plus any labour regarding installation.

5 Power has traditionally been paid by tenants directly to NB Power. Beginning in 2021, Residence will collect funds from tenants for power services and pay NB Power directly on their behalf. This will save tenants the initial hook up fee as well as ensure all tenants have power from the first moment they enter their apartment (this has been an increasing problem for international students who can often wait days before NB Power hooks up their power). This fee will be calculated on a cost recovery basis and adjusted annually.

## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Saint John Residence Fees for 2021-22

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<i>Sir James Dunn Residence<sup>2</sup></i>								
Super Single Plus (Double Bed)	5,900	6,200	6,200	6,386	6,578	6,842	264	4.01%
Super Single (Double Bed)	5,460	5,500	5,500	5,666	5,836	6,070	234	4.01%
Large Single (Single Bed)	5,334	5,334	5,334	5,494	5,659	5,886	227	4.01%
Single	4,992	4,992	4,992	5,142	5,296	5,508	212	4.00%
Small Single	-	-	-	-	-	5,308	NEW	-
Double	4,454	4,454	4,454	4,588	4,726	4,910	184	3.89%
House Dues	70	70	70	70	50	50	-	-
Required Meal Plan <sup>1</sup>	2,600	2,600	2,600	3,000	3,000	3,000	-	-
Apartment (per Month, per Person) <sup>4</sup>	600	600	850	850	850	850	-	-
<i>Dr. Colin B. Mackay Residence<sup>2</sup></i>								
Single Room (2 Bedroom Premium Plus Suite)	5,800	6,300	6,300	6,490	6,717	6,986	269	4.00%
Single Room (2 Bedroom Premium Suite)	5,700	6,050	6,050	6,232	6,450	6,708	258	4.00%
Single Room (2 Bedroom Suite)	5,600	5,600	5,600	5,768	5,941	6,178	237	3.99%
House Dues	70	70	70	70	50	50	-	-
<b>Required Meal Plan (Choices)</b>								
Meal Plan III <sup>1</sup>	400	600	800	800	800	800	-	-
Meal Plan IV <sup>1</sup>	1,000	1,200	1,200	1,200	1,200	1,200	-	-
<i>Barry and Flora Beckett Residence<sup>2</sup></i>								
Dedicated Single	-	-	-	-	6,798	7,070	272	4.00%
Adjoining Single	-	-	-	-	6,620	6,884	264	3.99%
House Dues	-	-	-	-	50	50	-	-
Required Meal Plan <sup>3</sup>	-	-	-	-	3,000	3,000	-	-
<i>Other Fees and Fines</i>								
Activating Fire Alarm for Non-Emergency	500	500	500	500	500	500	-	-
Winter Holiday Break Extended Stay	250	250	250	250	250	250	-	-
Storage Fee	200	200	300	300	300	300	-	-
Early Arrivals/Late Stays per Day	25	25	25	25	25	25	-	-
Room Change Fee	35	35	35	35	35	35	-	-
Smoke/vaping inside	-	-	250	250	250	250	-	-

1 Taxable

2 All room rates include \$500 deposit, Fall and Winter payments, fibre-opt. internet, television and telephone

3 Tax exempt

4 Rental of two-person apartment by one person requires payment of \$1200 per month



## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Student Organization Fees for 2021-22

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<b>Fredericton Campus</b>								
<b>Full-Time Undergraduate</b>								
UNB Student Union								
Full-time fee (per term)	57.50	57.50	59.00	60.00	60.00	60.00	-	-
First Year Orientation fee (Fall term only)	65.00	80.00	80.00	80.00	80.00	80.00	-	-
Emergency Bursary fee (per term)	5.00	5.00	5.00	5.00	5.00	5.00	-	-
CHSR Broadcasting Inc. (per term)	7.50	7.50	7.50	7.50	7.50	7.50	-	-
Brunswickan Publishing Inc. (per term)	6.50	6.50	6.50	7.50	7.50	7.50	-	-
<b>Part-Time Undergraduates</b>								
UNB Student Union (per term)	-	-	-	-	-	30.00	NEW	
Adult Learners Part-time Students (per 0-5 ch course) <sup>1,2</sup>	12.00	12.00	12.00	12.00	12.00	-	(12.00)	(100%)
CHSR Broadcasting Inc. (per 0-5 ch course) <sup>1</sup>	1.50	1.50	1.50	1.50	1.50	1.50	-	-
Brunswickan Publishing Inc. (per 0-5 ch course) <sup>1</sup>	1.00	1.00	1.00	1.00	1.00	1.00	-	-
Law Society <sup>3</sup>	-	-	-	-	60.00	60.00	-	-
<b>Graduate</b>								
Graduate Student Association								
Full-time fee (per term)	44.00	46.00	54.00	60.00	60.00	64.00	4.00	6.67%
Part-time fee (per term)	22.00	23.00	27.00	30.00	30.00	32.00	2.00	6.67%
U-Pass (Fall term only)	140.00	140.00	140.00	148.00	155.00	162.00	7.00	4.52%
<b>Saint John Campus</b>								
<b>Full-Time Undergraduate</b>								
UNB Student Representative Council								
Full-time fee (per term)	70.00	70.00	70.00	70.00	70.00	70.00	-	-
First Year Orientation fee (Fall term only)	40.00	40.00	40.00	40.00	40.00	40.00	-	-
CRSJ Inc. (per term)	12.50	12.50	12.50	12.50	12.50	12.50	-	-
Baron (per term)	10.00	10.00	10.00	10.00	10.00	12.50	2.50	25.00%
<b>Part-Time Undergraduates</b>								
UNB Student Representative Council (per 0-5 ch course) <sup>1</sup>	13.50	13.50	13.50	13.50	13.50	13.50	-	-
CRSJ Inc. (per 0-5 ch course) <sup>1</sup>	2.00	2.00	2.00	2.00	2.00	2.00	-	-
Baron (per 0-5 ch course) <sup>1</sup>	2.00	2.00	2.00	2.00	2.00	2.00	-	-
<b>Graduate</b>								
Graduate Student Association								
Full-time fee (per term)	28.00	32.00	34.00	34.00	34.00	-	-	-
Part-time fee (per term)	14.00	16.00	17.00	17.00	17.00	-	-	-

1 Part-time fees for 6-11 credit hours courses are double the 0-5 credit hour rate.

2 To a maximum of \$24 per Fall and /or Winter Term & maximum of \$48 in Summer Term

3 To be collected in Fall Term

## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Student Health and Dental Coverage Premiums for 2021-22

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<b>Undergraduate Supplemental<sup>1</sup></b>								
<b>Health Plan</b>								
Student	142	154	160	160	160	160	-	-
Family	275	278	306	308	308	308	-	-
<b>Optional Dental Plan</b>								
Student	118	118	125	125	125	125	-	-
Family	315	315	345	345	345	345	-	-
<b>Graduate Supplemental<sup>2</sup></b>								
<b>Health and Dental Combined</b>								
Student	-	-	523	605	605	550	(55)	(9.09%)
Couple (2 insured)	-	-	995	1,185	1,185	1,078	(107)	(9.03%)
Family (3+ insured)	-	-	1,230	1,465	1,465	1,331	(134)	(9.15%)
<b>Health Plan</b>								
Student	282	282	290	380	380	347	(33)	(8.68%)
Couple (2 insured)	-	-	566	740	740	676	(64)	(8.65%)
Family (3+ insured)	525	540	698	895	895	833	(62)	(6.93%)
<b>Dental Plan</b>								
Student	215	196	233	255	255	233	(22)	(8.63%)
Couple (2 insured)	-	-	454	490	490	448	(42)	(8.57%)
Family (3+ insured)	395	385	558	600	600	548	(52)	(8.67%)
<b>Emergency Health Coverage for International Students<sup>3,4</sup></b>								
Registered Student (mandatory)	966	200	200	200	200	200	-	-
Registered Student + 1 Family (optional)	1,932	400	400	400	400	400	-	-
Registered Student + 2 Family (optional)	2,898	600	600	600	600	600	-	-
Registered Student + 3 Family (optional)	3,864	800	800	800	800	800	-	-
Registered Student + 4 Family (optional)	4,830	1,000	1,000	1,000	1,000	1,000	-	-
Travel Insurance (mandatory for each student)	-	64.50	64.50	64.50	64.50	64.50	-	-

1 All full-time undergraduate students on both campuses including International students.

2 All full-time graduate students on both campuses including International students. Fall term fee listed.

3 A full-time and part-time International students on both campuses.

4 Changed to an emergency-based plan for Sept 1, 2017.

## **Appendix B – Tuition and Related Fees Schedule**

### **Student Health and Dental Coverage Premiums**

#### Undergraduate Supplementary Health and Dental Coverage

- The Fredericton Student Union (SU) and the Saint John Student Representative Council (SRC) jointly operate a health and optional dental insurance program for their members. The plan is fully insured, and is designed to supplement the coverage provided by provincial Medicare Plans or by the Medicare equivalent plan for international students. The plan provides students with a comprehensive set of extended health and dental benefits including 80% coverage on prescription drugs, paramedical services, ambulance services, etc.
- Students providing proof of alternate coverage may opt out of the Student Health Plan. To opt out, students must access an on-line Student Union web site. Students who opt out will be credited for the Health fee. Students may opt out of the Dental Plan without providing proof of alternate coverage.
- Fees are negotiated annually by the SU/SRC and the insurer based on utilization rates. There are no changes in premiums for both Health and Dental Benefits for the upcoming Academic year.
- Fees for the Health/Dental Plan are treated as compulsory fees by the University and accordingly must be approved by the Board.

#### Graduate Supplementary Health and Dental Coverage

- The UNB Graduate Student Association (UNBGSA) operates a health and optional dental insurance program for their members. The plan is fully insured, and is designed to supplement the coverage provided by provincial Medicare Plans or by the emergency health plan for international students. The plan provides students with a comprehensive set of extended health and dental benefits including 80% coverage on prescription drugs, paramedical services, ambulance services, etc.
- Students may opt out of the UNBGSA Health or Dental or both by providing proof of alternate coverage. To opt out, students must sign an opt-out form and also have it signed by a GSA staff member. Students who opt out will be credited for the Health, Dental or both fees.
- Fees are negotiated annually by the UNBGSA and their insurer based on utilization rates (approximately 95%). After consecutive years with unacceptable premium increases, the UNBGSA changed the plan for the 2021-22 year to ensure that there can be a stable and responsible plan for students moving forward. The UNBGSA's goal was to reduce the services covered within the plan as little as possible, but also recognized that scaling back some benefits was needed in order to ensure a sustainable and responsible plan with year-to-year premium stability.
- Fees for the Health/Dental Plan are treated as compulsory fees by the University and accordingly must be approved by the Board.

#### Health Plan for International Students

- Basic health and hospital benefits for Canadian students are provided by the provincial Medicare Plan of the province of their permanent residence. International students with landed immigrant status also qualify for the NB Medicare plan. The Province of New Brunswick now provides the NB Medicare plan to all eligible International students. There are however exclusions; UNB students must apply and be accepted and the Medicare coverage is only for when they are in the Province of NB; if they travel outside of the province, or return to their home country for any length of time, their Medicare coverage is terminated and they must re-apply upon return to NB. Because of these exclusions, which provide gaps in having health benefits, UNB has put in place a mandatory International Emergency health plan to ensure UNB students have health coverage the first day they arrive in NB. As well, there is a mandatory Travel plan valid for one year to ensure they have benefits when outside of NB.
- Only International students who are provided insurance from an approved sponsor program or have a valid NB Medicare Card are allowed to opt-out.
- We have negotiated a fair premium with no premiums increase for the upcoming Academic year.

## Appendix B – Tuition and Related Fees Schedule

### University of New Brunswick Parking Fees for 2021-22

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Recommended Change from 2020-21	
							\$	%
<b>Students</b>								
12-month permit	159.00	163.00	167.00	174.00	183.00	192.00	9.00	4.92%
10-month permit	132.00	135.00	138.00	142.00	153.00	160.00	7.00	4.58%
8-month permit	110.00	113.00	116.00	119.00	124.00	130.00	6.00	4.84%
4-month permit	74.00	76.00	78.00	82.00	86.00	90.00	4.00	4.65%
1-month permit	36.00	37.00	38.00	40.00	42.00	44.00	2.00	4.76%
Daily Visitor Pass	5.00	5.00	5.00	5.00	5.00	5.00	-	-
Hourly – SJ only	1.25	1.25	1.25	1.25	1.25	1.25	-	-
Replacement of Decal Permit	10.00	11.50	11.50	11.50	12.00	12.00	-	-
<b>Fines</b>								
Tier 1	16.00	16.00	16.00	16.00	18.00	18.00	-	-
Tier 2	31.00	32.00	32.00	32.00	32.00	32.00	-	-
Tier 3	128.00	130.00	130.00	130.00	130.00	130.00	-	-
Vehicle Immobilizer (Boot) Removal – FR only	51.00	52.00	52.00	52.00	52.00	52.00	-	-
<b>Faculty/ Staff</b>								
12-month permit	243.00	250.00	256.00	266.00	279.00	293.00	14.00	5.02%
10-month permit	202.00	208.00	212.00	220.00	233.00	245.00	12.00	5.15%
8-month permit (full time)	165.00	169.00	174.00	180.00	189.00	198.00	9.00	4.76%
8-month permit (part time)	114.00	117.00	120.00	124.00	130.00	136.00	6.00	4.62%
4-month permit (full time)	114.00	117.00	120.00	124.00	130.00	136.00	6.00	4.62%
4-month permit (part time)	77.00	78.00	82.00	85.00	89.00	93.00	4.00	4.49%
1-month permit	36.00	37.00	38.00	40.00	42.00	44.00	2.00	4.76%
UNBREA members	61.00	63.00	64.00	67.00	70.00	73.00	3.00	4.29%
Daily Visitor Pass	5.00	5.00	5.00	5.00	5.00	5.00	-	-
Hourly – SJ only	1.25	1.25	1.25	1.25	1.25	1.25	-	-
Replacement of Decal Permit	10.00	11.50	11.50	11.50	12.00	12.00	-	-
<b>Fines</b>								
Tier 1	16.00	16.00	16.00	16.00	18.00	18.00	-	-
Tier 2	31.00	32.00	32.00	32.00	32.00	32.00	-	-
Tier 3	128.00	130.00	130.00	130.00	130.00	130.00	-	-
Vehicle Immobilizer (Boot) Removal – FR only	51.00	52.00	52.00	52.00	52.00	52.00	-	-

#### Notes

All permits are issued on a "per vehicle" basis.

Faculty and Staff are able to utilize payroll deductions over a maximum of 16 pay periods for an annual permit.

All permit fees include HST. There is not applicable tax on fines.

Increases were adjusted for rounding and for HST calculations.

All parking rates are for both the Fredericton and Saint John campuses unless specifically identified as being for only one campus.

## Appendix C – Entrepreneurial

### BUDGET (\$'000)

<b>College of Extended Learning</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Percentage Change %</b>
<b>Revenue</b>			
Tuition Revenue	\$ 5,580.5	\$ 6,384.5	14.4%
Non-Credit Fees	6,316.7	5,292.7	-16.2%
<b>Total Revenue</b>	<b>11,897.2</b>	<b>11,677.2</b>	<b>-1.8%</b>
<b>Expense</b>			
Academic Salaries	1,678.0	1,867.6	11.3%
Non-Academic Salaries	3,551.9	3,772.2	6.2%
Salary Related Expenses	622.0	557.1	-10.4%
Non-Salary	2,045.3	1,480.3	-27.6%
<b>Total Expense</b>	<b>7,897.2</b>	<b>7,677.2</b>	<b>-2.8%</b>
<b>Net Contribution</b>	<b>\$ 4,000.0</b>	<b>\$ 4,000.0</b>	
<b>Saint John College</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Percentage Change %</b>
<b>Revenue</b>			
Tuition Revenue	\$ 949.6	\$ 1,291.8	36.0%
Transfer IRNA	292.2	-	-100.0%
<b>Total Revenue</b>	<b>1,241.8</b>	<b>1,291.8</b>	<b>4.0%</b>
<b>Expense</b>			
Non-Academic Salaries	841.0	846.7	0.7%
Non-Salary	211.3	186.7	-11.6%
<b>Total Expense</b>	<b>1,052.3</b>	<b>1,033.4</b>	<b>-1.8%</b>
<b>Net Contribution</b>	<b>\$ 189.5</b>	<b>\$ 258.4</b>	
<b>MBA Saint John</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Percentage Change %</b>
<b>Revenue</b>			
Tuition Revenue	\$ 2,310.4	\$ 2,441.8	5.7%
Other Revenue	27.8	26.9	-3.2%
<b>Total Revenue</b>	<b>2,338.2</b>	<b>2,468.7</b>	<b>5.6%</b>
<b>Expense</b>			
Academic Salaries	367.2	614.5	67.3%
Non-Academic Salaries	424.1	451.0	6.3%
Non-Salary	1,073.5	866.1	-19.3%
<b>Total Expense</b>	<b>1,864.8</b>	<b>1,931.6</b>	<b>3.6%</b>
<b>Net Contribution</b>	<b>\$ 473.4</b>	<b>\$ 537.1</b>	

## Appendix D – Detail of Operating Expense by Category

Consolidated	Academic		Fringe Benefits	Non-Salary Expenses	Grand Total
	Salaries & Related Salaries	Non-Academic Salaries			
Faculties and Departments	\$ 86,535,342	\$ 11,844,503	\$ 17,144,671	\$ 5,777,230	\$ 121,301,746
Academic and Student Support	8,213,005	14,847,957	3,645,599	12,777,969	39,484,530
Administration and Student Services	444,542	21,970,656	5,613,065	7,125,180	35,153,443
Maintenance & Utilities	-	7,385,729	1,594,692	17,983,880	26,964,301
	<u>\$ 95,192,889</u>	<u>\$ 56,048,845</u>	<u>\$ 27,998,028</u>	<u>\$ 43,664,259</u>	<u>\$ 222,904,021</u>

Fredericton & UW	Academic		Fringe Benefits	Non-Salary Expenses	Grand Total
	Salaries & Related Salaries	Non-Academic Salaries			
Faculties and Departments	\$ 66,827,030	\$ 10,542,866	\$ 13,561,149	\$ 4,282,931	\$ 95,213,976
Academic and Student Support	7,879,508	12,802,966	3,220,949	10,832,739	34,736,162
Administration and Student Services	235,420	19,364,900	4,907,735	3,537,337	28,045,392
Maintenance & Utilities	-	6,516,642	1,403,716	14,004,536	21,924,894
	<u>\$ 74,941,958</u>	<u>\$ 49,227,374</u>	<u>\$ 23,093,550</u>	<u>\$ 32,657,543</u>	<u>\$ 179,920,425</u>

Saint John Campus	Academic		Fringe Benefits	Non-Salary Expenses	Grand Total
	Salaries & Related Salaries	Non-Academic Salaries			
Faculties and Departments	\$ 19,708,312	\$ 1,301,637	\$ 3,583,522	\$ 1,494,299	\$ 26,087,770
Academic and Student Support	333,497	2,044,991	424,650	1,945,230	4,748,368
Administration and Student Services	209,122	2,605,756	705,330	3,587,843	7,108,051
Maintenance & Utilities	-	869,087	190,976	3,979,344	5,039,407
	<u>\$ 20,250,931</u>	<u>\$ 6,821,471</u>	<u>\$ 4,904,478</u>	<u>\$ 11,006,716</u>	<u>\$ 42,983,596</u>

## Appendix E – Ancillaries

	BUDGET (\$'000)		
	2020-21	2021-22	Percentage Change %
<b>Residential Life, Campus and Conference Services</b>			
<b>Revenue</b>			
Revenue	\$ (143.4)	\$ 7,514.9	5340.5%
<b>Total Revenue</b>	<u>(143.4)</u>	<u>7,514.9</u>	<u>5340.5%</u>
<b>Expense</b>			
Non-Academic Salaries	1,741.0	1,981.5	13.8%
Non-Salary	3,468.8	6,428.8	85.3%
<b>Total Expense</b>	<u>5,209.8</u>	<u>8,410.3</u>	<u>61.4%</u>
<b>Net Position</b>	<u>(\$ 5,353.2)</u>	<u>(\$ 895.4)</u>	
<b>Aitken Centre</b>			
<b>Revenue</b>			
Revenue	\$ 143.0	\$ 95.8	(33.0%)
<b>Total Revenue</b>	<u>143.0</u>	<u>95.8</u>	<u>(33.0%)</u>
<b>Expense</b>			
Non-Academic Salaries	313.8	323.0	2.9%
Non-Salary	327.9	420.3	28.2%
<b>Total Expense</b>	<u>641.7</u>	<u>743.3</u>	<u>15.8%</u>
<b>Net Position</b>	<u>(\$ 498.7)</u>	<u>(\$ 647.5)</u>	
<b>Turf (Chapman) Field and Dome</b>			
<b>Revenue</b>			
Revenue	\$ 126.5	\$ 25.0	(80.2%)
<b>Total Revenue</b>	<u>126.5</u>	<u>25.0</u>	<u>(80.2%)</u>
<b>Expense</b>			
Non-Academic Salaries	30.8	31.3	1.6%
Non-Salary	100.7	134.5	33.6%
<b>Total Expense</b>	<u>131.5</u>	<u>165.8</u>	<u>26.1%</u>
<b>Net Position</b>	<u>(\$ 5.0)</u>	<u>(\$ 140.8)</u>	
<b>Bookstore</b>			
<b>Revenue</b>			
Revenue	\$ 213.9	\$ 144.2	(32.6%)
<b>Total Revenue</b>	<u>213.9</u>	<u>144.2</u>	<u>(32.6%)</u>
<b>Expense</b>			
Non-Academic Salaries	13.2	-	(100.0%)
Non-Salary	63.2	81.8	29.4%
<b>Total Expense</b>	<u>76.4</u>	<u>81.8</u>	<u>7.1%</u>
<b>Net Position</b>	<u>\$ 137.5</u>	<u>\$ 62.4</u>	



## Appendix E – Ancillaries

	BUDGET (\$'000)		
<b>Wu Center</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Percentage Change %</b>
<b>Revenue</b>			
Revenue	\$ 610.5	\$ 296.4	(51.4%)
<b>Total Revenue</b>	<b>610.5</b>	<b>296.4</b>	<b>(51.4%)</b>
<b>Expense</b>			
Non-Academic Salaries	160.5	165.6	3.2%
Non-Salary	646.0	282.3	(56.3%)
<b>Total Expense</b>	<b>806.5</b>	<b>447.9</b>	<b>(44.5%)</b>
<b>Net Position</b>	<b>(\$ 196.0)</b>	<b>(\$ 151.5)</b>	
<b>Saint John Residence and Conference Services</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Percentage Change %</b>
<b>Revenue</b>			
Revenue	\$ 1,264.0	\$ 1,843.1	45.8%
<b>Total Revenue</b>	<b>1,264.0</b>	<b>1,843.1</b>	<b>45.8%</b>
<b>Expense</b>			
Non-Academic Salaries	211.5	228.0	7.8%
Non-Salary	866.0	810.0	(6.5%)
Debt Repayment	786.0	971.3	23.6%
<b>Total Expense</b>	<b>1,863.5</b>	<b>2,009.3</b>	<b>7.8%</b>
<b>Net Position</b>	<b>(\$ 599.5)</b>	<b>(\$ 166.2)</b>	
<b>Saint John Bookstore</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Percentage Change %</b>
<b>Revenue</b>			
Revenue	\$ -	\$ -	0.0%
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Expense</b>			
Non-Academic Salaries	-	50.0	100.0%
Non-Salary	-	50.0	100.0%
<b>Total Expense</b>	<b>-</b>	<b>100.0</b>	<b>100.0%</b>
<b>Net Position</b>	<b>\$ -</b>	<b>(\$ 100.0)</b>	

## Appendix F – Operating Revenue and Expense Budgets by Campus

	(\$000)			
University of New Brunswick Fredericton & University-wide Units	2019-20 Actuals	2020-21 Budget	2021-22 Budget	Percentage Budget Change %
<b>Revenue</b>				
Provincial Operating Grant	\$ 97,766.2	\$ 100,771.9	\$ 101,764.8	1.0%
Tuition Revenue	50,905.8	52,441.5	56,664.1	8.1%
Entrepreneurial Revenue (net)	2,618.0	4,000.0	4,000.0	0.0%
Other Revenue	21,398.9	16,667.5	15,299.4	(8.2%)
<b>Total Revenue</b>	<b>172,688.9</b>	<b>173,880.9</b>	<b>177,728.3</b>	<b>2.2%</b>
<b>Expense</b>				
<b>Academic and Research</b>				
Faculties and Departmental Costs	95,520.3	93,156.2	95,214.1	2.2%
Academic and Student Support	34,423.7	34,280.6	34,736.1	1.3%
Sub-total	129,944.0	127,436.8	129,950.2	2.0%
<b>Administration and Support Services</b>				
Administration and Development	29,214.6	28,172.8	28,045.4	(0.5%)
Maintenance and Utilities	22,058.0	21,839.2	21,924.9	0.4%
Sub-total	51,272.6	50,012.0	49,970.3	-0.1%
<b>Less: In-year salary savings</b>	<b>(3,974.4)</b>	<b>(4,094.4)</b>	<b>(4,306.8)</b>	<b>5.2%</b>
<b>Total Operating Expense</b>	<b>177,242.2</b>	<b>173,354.4</b>	<b>175,613.7</b>	<b>1.3%</b>
Ancillary Operations (net expense)	1,524.7	5,910.8	1,772.8	(70.0%)
Covid-19 related costs	-	1,400.0	800.0	(42.9%)
Sub-total	1,524.7	7,310.8	2,572.8	(64.8%)
<b>Total Expense</b>	<b>178,766.9</b>	<b>180,665.2</b>	<b>178,186.5</b>	<b>1.4%</b>
<b>Net Position before One-Time Items</b>	<b>(6,078.0)</b>	<b>(6,784.3)</b>	<b>(458.2)</b>	
<b>Sources and Applications of One-Time funding</b>				
Transfers from Internally Restricted Net Assets	6,078.0	5,094.2	458.2	
<b>Net Position</b>	<b>\$ -</b>	<b>(\$ 1,690.1)</b>	<b>\$ -</b>	
<b>Net Position as a % of Budgeted Revenue</b>	<b>0.0%</b>	<b>(1.0%)</b>	<b>0.0%</b>	

## Appendix F – Operating Revenue and Expense Budgets by Campus

	(\$ 000)			
University of New Brunswick Saint John Campus	2019-20 Actuals	2020-21 Budget	2021-22 Budget	Percentage Budget
<b>Revenue</b>				
Provincial Operating Grant	\$ 19,313.2	\$ 19,839.7	\$ 20,034.5	1.0%
Tuition Revenue	16,227.8	15,560.9	17,731.5	13.9%
Entrepreneurial Revenue (net)	890.7	662.9	795.5	20.0%
Other Revenue	2,052.0	2,128.0	2,646.9	24.4%
<b>Total Revenue</b>	38,483.7	38,191.5	41,208.4	7.9%
<b>Expense</b>				
<b>Academic and Research</b>				
Faculties and Departmental Costs	23,025.9	24,115.8	26,087.8	8.2%
Academic and Student Support	4,794.0	4,644.9	4,748.4	2.2%
Sub-total	27,819.9	28,760.7	30,836.2	7.2%
<b>Administration and Support Services</b>				
Administration and Development	7,056.6	6,910.2	7,108.0	2.9%
Maintenance and Utilities	4,803.0	4,810.4	5,039.4	4.8%
Sub-total	11,859.6	11,720.6	12,147.4	3.6%
<b>Less: In-year salary savings</b>	(759.0)	(620.0)	(620.0)	0.0%
<b>Total Operating Expense</b>	<b>38,920.5</b>	<b>39,861.3</b>	<b>42,363.6</b>	6.3%
Ancillary Operations (net expense)	130.6	892.2	266.2	(70.2%)
Covid-19 related costs	-	400.0	250.0	(37.5%)
Sub-total	130.6	1,292.2	516.2	(60.1%)
<b>Total Expense</b>	<b>39,051.1</b>	<b>41,153.5</b>	<b>42,879.8</b>	(4.2%)
<b>Net Position before One-Time Items</b>	<b>(567.4)</b>	<b>(2,962.0)</b>	<b>(1,671.4)</b>	
<b>Sources and Applications of One-Time funding</b>				
Transfers from Internally Restricted Net Assets	567.4	2,271.2	1,671.4	
<b>Net Position</b>	<b>\$ -</b>	<b>(\$ 690.8)</b>	<b>\$ -</b>	
<b>Net Position as a % of Budgeted Revenue</b>	<b>0.0%</b>	<b>(1.8%)</b>	<b>0.0%</b>	

## Appendix G – Approved Capital Projects (by funding source)

### Alterations & Renovations (A&R):

UNB - Fredericton	
Priority Name	Amount (\$000)
IUC Science Podium	\$ 462.6
A modern student-focused lab for Optical Microscopy & Geoscience	60.0
A15 Ventilation - Welding and air scrubbing	60.6
Bell Tower Repairs and Roofing	55.9
Biological Diversity AV Upgrades	24.4
Campus Masonry Repairs - IUC Physics East Concourse Sealant	11.5
Campus Masonry Repairs - IUC Physics East Wall Elevation	140.0
Card Access Upgrade	18.2
Carleton Hall Masonry	22.1
Classroom Technology Earmark - Renewal	12.1
CubeatNB Antenna Installation	6.4
Enterprise UNB Bldg 1 - Replace front steps	117.0
Faculty Office Space	37.0
Flooring 4th Floor Singer Hall	2.5
Flooring Replaced	33.7
Gilllin Hall Step Repair - Windsor St. Entrance	93.0
HIL Replace remaining smoke detectors	18.1
Interior/Exterior door replacement Phase II (Old Arts)	85.0
IUC Central Core Steps Repair	64.0
IUC Core Roof Replacement	271.5
IUC Forestry Flushometers	17.5
Locker Replacement	11.0
Memorial Hall Art Gallery/Asbestos Remediation, Ceiling Rep	32.4
New Flooring	16.4
NMR Facility Air Conditioning Unit Replacement	18.2
Office in 244	20.3
Renovations in Lounge ITD405-Phase 2	28.1
Salt Shed Roof Replacement	34.5
SHDH Egress Issues	200.0
Strategic Priorities to be Determined	15.0
Student Lounge Furniture	1.5
Tilley Lobby Seating	19.0
Toole Hall Front Steps Repair	126.0
Tunnel Shoring	26.0
Wiring upgrade	51.2
<b>Grand Total</b>	<b>\$ 2,212.6</b>

UNB - Saint John	
Priority Name	Amount (\$000)
Athletic Centre Siding Replacement	\$ 10.0
Design & Decision-Making Lab (Ganong Hall 101)	106.3
Ganong Hall Ceiling Tile Replacement	7.5
Install New Sign on G. Forbes Elliott Athletic Centre	10.0
Building Envelope Work (Ganong Hall)	40.0
Water Fountain Install (Hans. W. Klohn Commons - 2nd Floor)	7.0
Water Fountain Install (Hazen Hall - 1st Floor)	7.0
Emergency Eyewash Stations	17.8
Water Fountain Install (CRI - 2nd Floor)	7.0
Clean Locker Rooms (Canada Games Stadium)	25.0
Access Control - Main Entrances	67.5
Replace Flooring on Ground Floor (Thomas J. Condon Centre)	23.0
Replace Ceiling Tile & Grid (Thomas J. Condon Centre)	10.0
Renovate Room 248 (Oland Hall)	6.0
Paint Metal Soffit & Replace Lights (Oland Hall - Ground Floor)	7.0
<b>Grand Total</b>	<b>\$ 351.1</b>

### Facilities Improvement Fee:

UNB - Fredericton	
Priority Name	Amount (\$000)
HIL Research Commons & Sprinkler Upgrades as per Fire Marshall	\$ 200.0
Campus Water and Sewer Rehabilitation	136.8
Classroom Improvements	20.0
FM Initiatives of Maintenance and Asset Mgmt Software: LoTo	50.0
One Stop Shop	400.0
Replace Evaporator and Condenser	194.2
Replacement of Various Campus Sidewalks -Phase 9	65.0
Strategic Projects - LBGym Demolition	170.0
<b>Grand Total</b>	<b>\$ 1,236.0</b>

UNB - Saint John	
Priority Name	Amount (\$000)
Ganong Hall 6 Biology Lab Renovation	\$ 375.0
<b>Grand Total</b>	<b>\$ 375.0</b>

## Appendix G – Approved Capital Projects (by funding source)

### Land and Rental Revenue:

#### UNB - Fredericton

Priority Name	Amount (\$000)
Accessibility	\$ 100.0
Asbestos	100.0
AUC Renewal	187.6
Campus Master Plan	125.0
Contribution To Operating	265.0
Real Estate Operating	307.0
Reserve for Unplanned Items	100.0
Risk Management	50.0
Major Maintenance and Infrastructure (MMI)	345.6
Sustainability	100.0
Wellfield	50.0
Knowledge Park Drive	200.0
<b>Grand Total</b>	<b>\$ 1,930.2</b>

#### UNB – Saint John\*

\* Currently, Saint John does not have any land or rental revenue with the exception of rental from 40 Charlotte Street that is used to offset the building costs while also contributing to the building's capital reserve.

### University Deferred Maintenance Program (UDMP):

#### UNB - Fredericton

Priority Name	Amount (\$000)
UDMP 2021-22 IUCC Science Podium	\$ 846.0
<b>Grand Total</b>	<b>\$ 846.0</b>

#### UNB – Saint John

Priority Name	Amount (\$000)
Fire Alarm Upgrades - Oland Hall	\$ 103.4
Fire Alarm Elevator Upgrades - KCI, CRI, & AC	76.0
Oland Hall Washroom Upgrades - Design	35.1
<b>Grand Total</b>	<b>\$ 214.5</b>

### Major Capital Construction and Residence Contribution:

#### UNB - Fredericton

Priority Name	Amount (\$000)
Lady Dunn Renovation	\$ 200.0
Joy Kidd Renovation	6589.0
Residence Capital Projects	169.9
<b>Grand Total</b>	<b>\$ 6,958.9</b>

#### UNB – Saint John\*

\*There are no scheduled major capital construction or residence projects for the Saint John Campus.

### Energy Management Program:

#### UNB - Fredericton

Priority Name	Amount (\$000)
Annual EMP Projects	\$ 573.5
<b>Grand Total</b>	<b>\$ 573.5</b>

#### UNB – Saint John\*

\*In Saint John, the focus in the upcoming fiscal year will be to finish current energy projects, some of which are large in size and magnitude from the initial investment on energy for the campus. These projects were approved last year in the budget and funding for uncompleted projects is carried over in accordance with UNB carry forward policy. The team will also begin working on laying out the foundation for the next stream of energy projects for the campus.

### Operating Budget Contribution:

#### UNB - Fredericton\*

\*In Fredericton, there is no Operating Budget contribution.

#### UNB – Saint John

Priority Name	Amount (\$000)
Athletics Centre Siding Replacement	\$ 12.0
<b>Grand Total</b>	<b>\$ 12.0</b>

## Appendix G - Approved Capital Projects (by funding source)

### Capital Reserve Fund:

#### UNB - Fredericton\*

\* In Fredericton, there is no Capital Reserve Fund.

#### UNB - Saint John

Priority Name	Amount (\$000)
Human Health Lab Equipment (Bachelor of Health Budget)	\$ 7.9
Emergency Generator Phase 2 (DMNB Sinking Fund)	60.0
Ganong Hall 6 Biology Lab Renovation (Facilities Renewal Carry-Forward)	40.0
Electrical Panel Alarms for Animal Care (Indirect Cost of Research Funds)	40.5
GH 42/43 Lab Renovations (Indirect Cost of Research Funds)	14.5
GH 55/56 Research Lab (Indirect Cost of Research Funds)	45.0
KCI 05 Berm Installation (KCI Sinking Fund)	9.0
Underground Infrastructure Review (UNBSJ Parking Sinking Fund)	38.6
Grand Total	\$ 255.5

## Appendix G - Approved Capital Projects (by funding source)

### Non-Space:

#### UNB - Fredericton

Priority Name	Amount (\$000)
A modern student-focused lab for Optical Microscopy	\$ 31.9
Acquisitions	650.0
Biological Diversity AV Upgrades	19.8
Card Access Upgrade	8.3
Classics Pottery Lab Furniture	10.8
Classroom Improvements	146.2
Classroom Technology Earmark - Equipment	30.8
Classroom Technology Earmark - Maintenance	9.0
Classroom Technology Earmark - Renewal	59.6
Faculty & Staff Computer Renewal	232.5
Computer equipment	18.0
COMS - Equipment Cycle	5.8
Controls Lab ECE/ME	20.9
Critical IT Infrastructure Renewal	352.7
Ergonomic Chairs-HR	1.8
Faculty Staff Tech Renewal	29.9
Folding Tables	5.6
GD117 Graduate Space	12.8
Ground Protection Mats	2.5
Matlab Total Academic Headcount License	10.0
Memorial Hall- Furniture and Sound Upgrades	7.8
Mobile Broadcast Cart	12.8
Movable Cam	3.9
Office Equipment	19.2
Physiology Lab Equipment	31.3
Portable Radio Renewal	8.4
Renovations in Lounge ITD405 - Phase 2	12.2
Replace aging servers for Computer Science	36.8
Strategic Priorities to be Determined	94.9
Student Lounge Furniture	9.0
SWE Design & Projects	12.8
Tape Back-up	11.6
Technology upgrade	38.4
<b>Grand Total</b>	<b>\$ 1,957.7</b>

#### UNB - Saint John

Priority Name	Amount (\$000)
Server Replacement	\$ 19.0
Campus Switch Replacement	27.7
Ice Machine	8.0
GH Projector Replacement	11.2
Obstetrical and Newborn Nursing Care Simulation Equip	22.9
Human Health Lab Equipment	23.4
Lab Equipment	26.8
Chemistry Hardware	4.6
Melt Station	1.0
IH 203 Lab Chairs and Desks	45.3
KCI 105 Furniture	27.5
Campus Computer Renewal	112.0
<b>Grand Total</b>	<b>\$ 329.4</b>

## Appendix G - Approved Capital Projects (by funding source)

### Student Technology Fee:

#### UNB - Fredericton

Priority Name	Amount (\$000)
Interactive Media Instructional Lab	\$ 17.3
Lab Environment Renewal	208.1
Strategic Priorities to be Determined	104
Toolkit for Remote Testing	24.2
UNB Makerspace - Free access for all undergraduates	2.6
Wall Mount Monitor	10.7
<b>Grand Total</b>	<b>\$ 366.9</b>

#### UNB - Saint John

Priority Name	Amount (\$000)
HH 326 Computer Lab	\$ 41.1
OH 260 Computer Lab	20.4
HWKC Laptops	28.5
<b>Grand Total</b>	<b>\$ 90.0</b>

### Capital Reserve Fund:

#### UNB - Fredericton\*

\* In Fredericton, there is no Capital Reserve Fund.

#### UNB - Saint John

Priority Name	Amount (\$000)
High Density Shelving Sensors (Hans. W. Klohn Commons Sinking Fund)	\$ 10.0
Design & Decision Making Lab Furniture (Indirect Cost of Research Funds)	15.5
Obstetrical and Newborn Nursing Care Simulation Equipment (LPN Project)	9.0
<b>Grand Total</b>	<b>\$ 34.5</b>