



Consolidated Financial Statements

For the Year Ended April 30

2014



*Our mission is to
create the premier
university environment
for our students,
faculty and staff in
which to learn, work
and live.*

TABLE OF CONTENTS

| | Page |
|--|-------------|
| Statement of Management Responsibility | 1 |
| Auditor's Report | 2 |
| Consolidated Financial Statements | |
| -Consolidated Statement of Financial Position | 3 |
| -Statement of Revenues, Expenses and Changes in Net Assets | 4 |
| -Statement of Changes in Net Assets | 5 |
| -Statement of Cash Flows | 6 |
| Notes to Consolidated Financial Statements | 7-36 |



Statement of Management Responsibility

The University of New Brunswick (the University) is responsible for the preparation of the consolidated financial statements and has prepared them in accordance with Accounting Standards for Non-Profit Organizations as prescribed by the Canadian Institute of Chartered Accountants.

In fulfilling its responsibilities and recognizing the limits inherent in all systems, the University has developed and maintains a system of internal control designed to provide reasonable assurance that University assets are safeguarded from loss and that the accounting records are a reliable basis for the preparation of financial statements.

The Board of Governors carries out its responsibility for review of the consolidated financial statements principally through the work of its Audit Committee. The Audit Committee meets with management and the external auditors to discuss the results of audit examination and financial reporting matters. The external auditors have full access to the Audit Committee, with and without the presence of management.

The consolidated financial statements for the year ended April 30, 2014 have been reported on by Deloitte LLP, Chartered Accountants. The auditors are appointed by the Audit Committee under the authority delegated by the Board of Governors. The auditors' report outlines the scope of their audit and their opinion on the fairness of presentation of the information in the consolidated financial statements.

Handwritten signature of H.E.A. Campbell in black ink.

H.E.A. Campbell, Ph.D.
President & Vice-Chancellor

Handwritten signature of D. V. Murray in black ink.

D. V. Murray, C.A.
Vice-President
Finance & Corporate Services



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Independent Auditor's Report

The Board of Governors,
The University of New Brunswick

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We have audited the accompanying consolidated financial statements of The University of New Brunswick, which comprise the statement of financial position as at April 30, 2014 and the statements of operations, changes in net assets and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of The University of New Brunswick as at April 30, 2014 and the results of its operations and its cash flows for the year the ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Accountants
October 23, 2014

**UNIVERSITY OF NEW BRUNSWICK
CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

as at April 30, 2014


| | (\$ thousands) | |
|---|----------------|------------|
| | 2014 | 2013 |
| ASSETS | | |
| Current assets | | |
| Cash and short-term investments (Note 4) | \$ 80,029 | \$ 120,089 |
| Accounts receivable (Note 5) | 22,973 | 24,336 |
| Inventories (Note 6) | 1,530 | 1,535 |
| Prepaid expenses | 3,921 | 3,637 |
| | 108,453 | 149,597 |
| Deferred charges (Note 7) | 4,353 | 5,624 |
| Long-term investments (Note 8) | 291,042 | 206,946 |
| Capital assets (Note 9) | 253,759 | 252,750 |
| | 549,154 | 465,320 |
| | \$ 657,607 | \$ 614,917 |
| LIABILITIES AND NET ASSETS | | |
| Current liabilities | | |
| Accounts payable and accrued liabilities (Note 10) | \$ 23,180 | \$ 21,787 |
| Unearned revenue | 8,337 | 6,099 |
| Current portion of long-term debt (Note 11) | 1,367 | 1,309 |
| | 32,884 | 29,195 |
| Long-term liabilities | | |
| Long-term debt (Note 11) | 23,507 | 24,873 |
| Employee future benefits (Note 12) | 72,699 | 57,344 |
| | 96,206 | 82,217 |
| Long-term unearned revenue and contributions | | |
| Long-term unearned revenue (Note 13) | 1,725 | 1,840 |
| Unexpended deferred contributions (Note 14) | 121,018 | 104,010 |
| Deferred contributions invested in capital assets (Note 15) | 146,417 | 149,874 |
| | 269,160 | 255,724 |
| Net assets (liability) | | |
| Accumulated operating surplus | 1,469 | 1,469 |
| Unfunded employee benefits (Note 16) | (55,224) | (42,318) |
| Restricted for specific purposes (Note 17) | 112,092 | 101,598 |
| Invested in capital assets (Note 18) | 81,029 | 75,547 |
| Endowed (Note 19) | 119,991 | 111,485 |
| | 259,357 | 247,781 |
| | \$ 657,607 | \$ 614,917 |

The accompanying notes are an integral part of these consolidated financial statements.

See Note 21 for information regarding contingent liabilities and commitments.

Approved:


Kathryn McCain
Chair, Board of Governors


H. E. A. Campbell, Ph.D.
President & Vice-Chancellor

**UNIVERSITY OF NEW BRUNSWICK
CONSOLIDATED STATEMENT OF OPERATIONS
AND CHANGES IN NET ASSETS**

for the year ended April 30, 2014

| | (\$ thousands) | |
|--|----------------|---------------------------|
| | 2014 | 2013 (Restated-Note 2) |
| Revenues | | |
| Government grants | \$ 117,504 | \$ 126,005 |
| Tuition and related fees | 83,735 | 84,383 |
| Research grants and contracts | 47,955 | 49,467 |
| Services and other income | 17,569 | 16,000 |
| Ancillaries | 16,114 | 16,658 |
| Investment income | 15,105 | 12,032 |
| Amortization of deferred capital contributions (Note 15) | 8,832 | 9,506 |
| Donations | 1,104 | 2,522 |
| | 307,918 | 316,573 |
| Expenses | | |
| Instruction and non-sponsored research | 113,864 | 115,317 |
| Research grants and contracts | 45,739 | 44,357 |
| Plant operations | 28,949 | 29,975 |
| Administration and general | 22,799 | 20,393 |
| Ancillaries | 13,952 | 14,101 |
| Amortization of capital assets | 12,908 | 13,797 |
| Library | 11,907 | 11,972 |
| Student services | 11,014 | 10,484 |
| Scholarships and bursaries | 10,993 | 8,449 |
| Non-credit instruction | 7,047 | 7,533 |
| Central computing | 5,575 | 6,644 |
| Employee future benefits (Note 12) | 1,758 | 2,948 |
| Other | 1,760 | 1,183 |
| | 288,265 | 287,153 |
| Excess of revenues over expenses before changes in net assets | 19,653 | 29,420 |
| Changes in net assets: | | |
| Unfunded non-pension employee benefits | (3,078) | 3 |
| Net assets used to acquire capital assets | (5,482) | (12,624) |
| Change in net asset accounts restricted for specific purposes | (6,874) | (5,091) |
| Year end operating surplus allocated to restricted net assets | (4,219) | (10,250) |
| | \$ - | \$ 1,458 |
| Increase in accumulated operating surplus | <u>\$ -</u> | <u>\$ 1,458</u> |

The accompanying notes are an integral part of these consolidated financial statements.

UNIVERSITY OF NEW BRUNSWICK
CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS
for the year ended April 30, 2014

| | 2014 (\$ thousands) | | | | | 2013 (Restated-Note 2) | |
|--|-------------------------------------|----------------------------------|--|----------------------------------|------------|---------------------------|------------|
| | Accumulated Operating Surplus | Unfunded Employee Benefits | Restricted for Specific Purposes | Invested in Capital Assets | Endowed | Total | Total |
| Net assets (liability), beginning of year | \$ 1,469 | \$ (42,318) | \$ 101,598 | \$ 75,547 | \$ 111,485 | \$ 247,781 | \$ 214,994 |
| Changes during the year | | | | | | | |
| Excess of revenues over expenses | 4,219 | 3,078 | 6,874 | 5,482 | - | 19,653 | 29,420 |
| Conversion of Academic pension plan to Shared Risk Plan | - | (25,745) | - | - | - | (25,745) | - |
| Transfer of operating surplus to net assets restricted for specific purposes | (4,219) | - | 4,219 | - | - | - | - |
| Remeasurement gains (losses) | - | 9,761 | - | - | - | 9,761 | (1,491) |
| Capitalized income and other transfers | - | - | (599) | - | 3,304 | 2,705 | 1,081 |
| Endowment contributions | - | - | - | - | 5,202 | 5,202 | 3,777 |
| Net change during the year | - | (12,906) | 10,494 | 5,482 | 8,506 | 11,576 | 32,787 |
| Net assets (liability), end of year | \$ 1,469 | \$ (55,224) | \$ 112,092 | \$ 81,029 | \$ 119,991 | \$ 259,357 | \$ 247,781 |

The accompanying notes are an integral part of these consolidated financial statements.

UNIVERSITY OF NEW BRUNSWICK
CONSOLIDATED STATEMENT OF CASH FLOWS
for the year ended April 30, 2014

| | (\$ thousands) | |
|--|----------------|-------------------|
| | 2014 | 2013 |
| | | (Restated-Note 2) |
| Operating activities | | |
| Excess of revenues over expenses before changes in net assets | \$ 19,653 | \$ 29,420 |
| Add (deduct) non-cash items | | |
| Amortization of capital assets | 12,908 | 13,797 |
| Amortization of other deferred charges | 978 | 573 |
| Amortization of deferred capital contributions | (8,832) | (9,506) |
| Increase in unrealized gain on long-term investments | (16,564) | (9,384) |
| Recognition of remeasurement adjustments in net assets | (2,159) | (1,491) |
| Net change in operating assets and liabilities (Note 22) | 7,073 | (4,936) |
| | 13,057 | 18,473 |
| Investing activities | | |
| (Increase) decrease in short-term investments | (11,700) | 416 |
| Net purchases and sales of long-term investments | (67,532) | (9,184) |
| Increase in other deferred charges | (535) | (2,080) |
| Net capital asset acquisitions | (13,916) | (15,983) |
| | (93,683) | (26,831) |
| Financing activities | | |
| Long-term debt repayments | (1,309) | (1,768) |
| Capital contributions received | 5,375 | 3,488 |
| Net increase in long-term unearned revenues and deferred contributions | 16,893 | 10,224 |
| Endowment contributions | 5,202 | 3,777 |
| Capitalized endowment income and other transfers | 2,705 | 1,081 |
| | 28,866 | 16,802 |
| Net (decrease) increase in cash and cash equivalents | (51,760) | 8,444 |
| Cash and cash equivalents, beginning of year | 116,489 | 108,045 |
| Cash and cash equivalents, end of year (Note 4) | \$ 64,729 | \$ 116,489 |

The accompanying notes are an integral part of these consolidated financial statements.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

1. Authority and Purpose

The University of New Brunswick (the University) operates under the authority of the University of New Brunswick Act. It is a Board-governed, comprehensive university offering undergraduate and graduate degree programs, a broad range of research, and continuing education programs and activities. The University is a registered charity and is therefore exempt from the payment of income taxes under Section 149 of the Income Tax Act.

2. Accounting Standards Change

The University elected to early adopt sections 3462 “Employee Future Benefits” and 3463 “Reporting Employee Future Benefits by Not for Profit Organizations”, of the Chartered Professional Accountants (CPA) Handbook. The main changes under these sections, as they apply to the University, are that an organization is permitted to use a funding valuation of a defined benefit plan for accounting purposes, and that re-measurement gains and losses are recognized directly in net assets on the Statement of Financial Position rather than as expenses in the Statement of Operations.

The standard was adopted for all employee future benefits resulting in a restatement of prior year amounts. Re-measurement losses totaling \$1,491 on all employee future benefits in 2013 are no longer reflected as an expense in the Statement of Operations but instead are recognized as a reduction to net assets. The result is an increase in the Excess of revenues over expenses before changes in net assets reported in the Statement of Operations of \$1,491 and a corresponding decrease in the change in unfunded employee benefits (net assets). There is no change to the accumulated operating surplus in 2013.

3. Summary of Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO), Part III of the Chartered Professional Accountants (CPA) handbook.

A summary of significant accounting policies is as follows:

a) *Accounting Method*

The financial statements are prepared on a non-fund basis as the operations for the University have been combined for reporting purposes. The University follows the deferral method of revenue recognition.

b) *Principles of Consolidation and Presentation*

The University’s financial statements consolidate the accounts of Enterprise UNB Inc. (EUNB). In 2010, EUNB ceased operations, although it continues to exist as a corporate entity with no assets and no liabilities

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

3. Summary of Significant Accounting Policies (continued)

c) Revenue Recognition

Amounts received or receivable for tuition and related fees and sales of goods and services are recognized as revenue in the period in which the goods are delivered or the services are provided. Amounts received in advance are reported as unearned revenue.

The University receives grants and donations from a number of different sources for operating, research and capital expenditures. Operating grants are recognized in the period when receivable. Operating grants received for a future period are deferred until that future period and are reported as deferred contributions.

Externally restricted capital contributions are recorded as deferred contributions until invested to acquire capital assets. Amounts invested in externally funded capital assets with limited useful lives are reported as deferred capital contributions invested in capital assets. Deferred capital contributions are amortized and recognized as revenue in the periods in which the related amortization expense of the funded capital asset is recorded.

Endowment donations that are required by the donor to be held in perpetuity are recognized as direct increases in endowed net assets in the year received. The University has a policy to protect the economic value of the endowments from the impact of inflation whereby a portion of the income earned on endowments is reserved by the Board for capital preservation. Such amounts are recorded as increases in endowed net assets. Endowment inflation reserves may be reduced if the carrying value of the underlying long-term investments falls below the carrying value of endowed net assets. Such reductions in endowment inflation reserves are recorded as decreases in endowed net assets.

Externally restricted contributions for purposes other than endowment or the acquisition of capital assets are deferred and recognized as revenue in the year in which the related expenses are incurred. Externally restricted amounts can only be used for purposes designated by the contributors.

Unrestricted contributions are recognized as revenue when received or receivable.

Pledged amounts are not recorded in the accounts

Restricted investment income is deferred and recognized as revenue in the period in which the related expenses are recognized. Unrestricted investment income is recognized as revenue when earned.

d) Expense Recognition

The University uses the accrual basis of accounting for expenses.

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

3. Summary of Significant Accounting Policies (continued)

e) *Contributed Services*

Many of the activities of the University are dependent on services donated by volunteers. The value of donated services is not recognized in these statements.

f) *Cash and Cash Equivalents*

Cash and cash equivalents consist of cash on hand, cash in bank and investments with original maturity of 90 days or less.

g) *Short-Term Investments*

Short-term investments consist of Guaranteed Investment Certificates issued by Canadian chartered banks with terms to maturity ranging from 91 days to one year.

h) *Inventories*

Inventories for resale are held by the bookstores on each campus and the Bio-Medical unit in the Faculty of Engineering. These inventories are valued at the lower of cost and net realizable value. Net realizable value is the estimated amount that could be realized upon the sale of the inventory, net of estimated costs associated with its sale or disposal. Inventories held for consumption are in place in the Chemistry Department and Facilities Management. These inventories are valued at cost with cost determined using the average cost method of inventory valuation.

i) *Deferred Charges*

Deferred charges include amounts expended on energy management projects which result in demonstrated net savings through reduced energy costs. Such amounts are amortized on a straight line basis over the expected payback period.

The University also incurs certain lease-specific direct costs associated with major land development projects. These costs are recorded as deferred charges and amortized on a straight-line basis over the term of the respective lease.

Deferred pension charges reflect the estimated value of certain contributions that were made by the University between July 1, 2007 and June 30, 2013 under the terms of the Program to Improve the Financial Position and Outlook of the Academic Pension Plan. This program has expired and no further costs remain to be amortized.

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

3. Summary of Significant Accounting Policies (continued)

j) *Investments*

Investments in pooled funds, equities and fixed income securities are recorded at fair value. The change in fair value related to endowed and/or externally restricted accounts is reflected in the respective asset accounts and the change related to unrestricted or internally restricted accounts is reflected in the Consolidated Statement of Operations and Changes in Net Assets.

k) *Capital Assets*

Purchased capital assets are recorded at cost. Donated capital assets are recorded at fair value at the date of donation. Capital assets disposed of are removed from the accounts at their net book value. Repairs and maintenance costs are charged to operating expense. Betterments which extend the estimated life of an asset, increase its service capacity or lower future costs are capitalized.

Capital assets are amortized on a straight line basis over their estimated useful lives:

| | |
|---------------------------------|----------|
| Buildings | 40 years |
| Roads and Tunnels | 20 years |
| Land Improvements | 20 years |
| Computer Network Infrastructure | 20 years |
| Furniture and Equipment | 10 years |
| Computer Hardware | 5 years |
| Vehicles | 5 years |

Costs of construction in progress on capital assets, including interest, are capitalized within the respective asset classes. Amortization is charged only once the asset is available for use.

l) *Impairment of Long-Lived Assets*

Long-lived assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognized when their carrying value exceeds the total undiscounted cash flows expected from their use and eventual disposition. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value. There were no impairment provisions recorded in the years ended April 30, 2014 and April 30, 2013.

m) *Employee Future Benefits*

The actuarial values of the non-pension liabilities (early retirement plans, retirement allowance and post-retirement benefits) are updated each year by our actuaries. The current service cost and finance costs as determined by the actuaries are expensed each year in the statement of operations and re-measurement adjustments are adjusted directly to net assets each year.

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

3. Summary of Significant Accounting Policies (continued)

m) *Employee Future Benefits (continued)*

An actuarial funding valuation is available for the faculty pension plan (see Note 3(n)) and is used to value the plan for accounting purposes in accordance with section 3462 of the CPA handbook. No actuarial funding valuation is available for the other future employee benefit plans therefore they have been measured using actuarial valuations for accounting purposes. As UNB budgets for these items on cash basis, any differences between the actuarial expense and the cash outlay are reported as an adjustment to net assets restricted for unfunded employee benefits to reflect the fact these funds have been appropriated for future payments.

Details of the cost of such plans, and the related liabilities, are disclosed in Note 12.

n) *Pension Plans*

The staff pension plan is a multi-employer plan that is administered by the Province of New Brunswick. Effective January 1, 2014, it was converted to a shared risk pension plan. The faculty pension plan was converted to a shared risk pension plan effective July 1, 2013 by the plan sponsors; the university and the union representing the faculty. Details with respect to both plans are contained in Note 24. Pension expense for the staff pension plan is equal to employer contributions to the plan. Pension expense for the faculty pension plan is determined based on the actuarial funding valuation and is equal to the current service cost plus finance cost. Re-measurement gains and losses are adjusted directly to net assets. Contribution rates are determined by the Trustees of the pension plans based on the advice of an actuary.

o) *Internal Restrictions*

The university has an approved policy permitting most responsibility centres to carry forward unspent budgeted appropriations in a year for spending in future years. In addition, the University's Board of Governors specifically approves restrictions of net assets generated from operations for specific purposes. Details of net assets restricted for specific purposes are disclosed in Note 17.

p) *Accounting Estimates*

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

If actual results differ from the estimates, the impact is recorded in future periods when the difference is known. The most significant estimates made include the allowance for uncollectible accounts, the estimated useful life of capital assets, and the accrued liabilities for early retirement, retiring allowance, post-retirement benefits and the academic employee shared risk pension plan.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

3. Summary of Significant Accounting Policies (continued)

q) *Financial instruments*

The fair value of long-term investments is determined by using published price quotations in an active market at year end.

Financial assets and financial liabilities are initially recognized at fair value when the University becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments except for investments and derivative are measured at amortized cost.

r) *Derivative Financial Instruments (Hedges)*

Derivative financial instruments are utilized by the University in the management of its interest rate exposure.

The University enters into interest rate swaps in order to reduce the impact of fluctuating interest rates on its long-term debt. These swap agreements require the periodic exchange of payments without the exchange of the notional principal amount on which the payments are based. The University designates its interest rate swap agreements as hedges of the underlying debt. Interest expense on the debt is adjusted to include the payments made or received under the interest rate swaps.

The University formally documents all relationships between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various interest rate hedge transactions. This process includes linking all derivatives to specific assets and liabilities on the Consolidated Statement of Financial Position. The University also formally assesses, both at the hedge's inception and on an ongoing basis, whether the interest rate swaps that are used in hedging transactions are highly effective in offsetting changes in cash flows of hedged items.

For interest rate swaps, interest on the hedged item is recognized using the instruments stated interest rate. Net amounts receivable or payable on the interest rate swap are recorded on the accrual basis of accounting and are recognized as an adjustment to interest on the hedged item in the period in which they accrue.

4. Cash and Short-Term Investments

| | 2014 | 2013 |
|---------------------------|------------------|-------------------|
| Cash and cash equivalents | \$ 64,729 | \$ 116,489 |
| Short-term investments | <u>15,300</u> | <u>3,600</u> |
| | <u>\$ 80,029</u> | <u>\$ 120,089</u> |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

5. Accounts Receivable

| | 2014 | 2013 |
|---------------------------------------|-------------|-------------|
| General | \$ 8,025 | \$ 5,409 |
| Federal funding agencies | 6,236 | 6,725 |
| HST rebates | 2,979 | 1,894 |
| Student receivables | 2,472 | 4,073 |
| Research receivables | 3,675 | 6,622 |
| Travel advances | 213 | 246 |
| | 23,600 | 24,969 |
| Less: Allowance for doubtful accounts | (627) | (633) |
| | \$ 22,973 | \$ 24,336 |

6. Inventories

| | 2014 | 2013 |
|----------------------|-------------|-------------|
| Physical plant | \$ 838 | \$ 823 |
| Chemistry department | 316 | 263 |
| Bookstores | 163 | 203 |
| Bio-Medical Program | 125 | 160 |
| Other | 88 | 86 |
| | \$ 1,530 | \$ 1,535 |
| | \$ 1,530 | \$ 1,535 |

7. Deferred Charges

| | 2014 | 2013 |
|--|-------------|-------------|
| Energy management charges | \$ 4,143 | \$ 4,568 |
| Land development charges | 210 | 228 |
| Pension charges – Rate Stabilization Account | - | 828 |
| | \$ 4,353 | \$ 5,624 |
| | \$ 4,353 | \$ 5,624 |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

8. Long-Term Investments

| | 2014 | 2013 |
|---------------------------|-------------|-------------|
| Equity securities | \$ 150,704 | \$ 126,130 |
| Fixed income securities | 140,247 | 80,098 |
| Cash and cash equivalents | 91 | 718 |
| | \$ 291,042 | \$ 206,946 |

Investments are managed in accordance with a Board approved Statement of Investment Objectives and Policy. The Statement includes guidelines for portfolio risk management including diversification policies, asset mix guidelines and rate of return expectations.

Investments may be made through pooled funds of external investment managers. The Investments Committee must approve the use of the pooled fund if guidelines governing the pooled fund differ from the University's Statement of Investment Objectives and Policy.

9. Capital Assets

| | 2014 | | |
|---------------------------------|-------------|-------------------------------------|---------------------------|
| | Cost | Accumulated Amortization | Net Book Value |
| Land | \$ 1,072 | \$ - | \$ 1,072 |
| Land Improvements | 14,371 | 2,497 | 11,874 |
| Buildings | 381,506 | 180,813 | 200,693 |
| Road and Tunnels | 24,278 | 8,239 | 16,039 |
| Furniture and Equipment | 97,450 | 78,603 | 18,847 |
| Vehicles | 2,475 | 1,951 | 524 |
| Computer Hardware | 59,356 | 57,489 | 1,867 |
| Computer Network Infrastructure | 3,162 | 319 | 2,843 |
| | \$ 583,670 | \$ 329,911 | \$ 253,759 |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

9. Capital Assets (continued)

| | 2013 | |
|---------------------------------|-------------------|-----------------------|
| | Cost | Net Book Value |
| Land | \$ 1,072 | \$ 1,072 |
| Land Improvements | 14,161 | 12,189 |
| Buildings | 372,170 | 198,389 |
| Road and Tunnels | 23,808 | 16,600 |
| Furniture and Equipment | 94,290 | 18,873 |
| Vehicles | 2,441 | 723 |
| Computer Hardware | 58,819 | 1,984 |
| Computer Network Infrastructure | 3,085 | 2,920 |
| | <u>\$ 569,846</u> | <u>\$ 252,750</u> |

10. Accounts Payable and Accrued Liabilities

| | 2014 | 2013 |
|---|------------------|------------------|
| Trade payables and accruals | \$ 10,529 | \$ 10,272 |
| Employee benefit reserves | 4,721 | 4,134 |
| Professional development allowance accounts | 2,309 | 2,230 |
| Payroll liabilities | 2,882 | 1,345 |
| Unused employee vacation pay | 2,136 | 2,242 |
| Other | 422 | 910 |
| Holdbacks and contractor deposits | 181 | 654 |
| | <u>\$ 23,180</u> | <u>\$ 21,787</u> |

11. Long-Term Debt

| | 2014 | 2013 |
|-----------------------|------------------|------------------|
| Mortgages payable | \$ 91 | \$ 124 |
| Bank loans | 24,783 | 26,058 |
| | <u>24,874</u> | <u>26,182</u> |
| Less: Current portion | (1,367) | (1,309) |
| | <u>\$ 23,507</u> | <u>\$ 24,873</u> |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

11. Long-Term Debt (continued)

Mortgages Payable

Canada Mortgage and Housing Corporation mortgages on University-operated student residences are repayable in equal semi-annual blended instalments of principal and interest.

| Interest Rate | Maturity Date | 2014 | 2013 |
|------------------|------------------|--------------|---------------|
| 5.38% | 2016 | <u>\$ 91</u> | <u>\$ 124</u> |

Bank Loans

| | Interest Rate | Maturity Date | 2014 | 2013 |
|---------------------------------|------------------|------------------|------------------|------------------|
| Residence Buildings | 6.45% | 2020 | \$ 924 | \$ 1,045 |
| Residence Buildings | 6.50% | 2022 | 678 | 741 |
| Residence Buildings | 6.45% | 2028 | 3,729 | 3,887 |
| Residence Buildings | 5.34% | 2031 | 6,646 | 6,879 |
| Academic Buildings | 5.10% | 2030 | 6,237 | 6,502 |
| Health and Wellness Facility | 2.64% | 2027 | <u>6,569</u> | <u>7,004</u> |
| | | | <u>\$ 24,783</u> | <u>\$ 26,058</u> |

The Residence Buildings loans maturing in 2020 and 2022 are ten-year term floating rate loans related to student residence buildings on the Fredericton Campus. The rate is adjusted monthly based on the Canadian Bankers Acceptance, Canadian Dealer Offered Rate (Canadian BA, CDOR). For hedging purposes, the University entered into two interest rate swap transactions with the bank to effectively change its interest rate exposure from a floating rate to a fixed rate basis. The swaps involve the exchange of one-month promissory notes at floating interest rates for promissory notes at fixed interest rates of 6.45% and 6.50% respectively. The floating interest rate is set at the Canadian BA, CDOR rate which is an exact offset to the floating rate term loan. The maturity dates of the swaps are 2020 and 2022 respectively.

The Residence Buildings loan maturing in 2028 is a floating rate term loan negotiated with a Canadian chartered bank to partially finance the construction of a new student residence on the Saint John campus. The ten-year term loan has a related amortization period to August 2028. The rate is adjusted monthly based on the Canadian BA, CDOR rate. For hedging purposes, the University entered into an interest rate swap transaction with the bank to effectively change its interest rate exposure from a floating rate to a fixed rate basis. The swap involves the exchange of one-month promissory notes at floating interest rates for promissory notes at a fixed interest rate of 6.45%. The floating interest rate is set at the Canadian BA, CDOR rate, which is an exact offset to the floating rate term loan. The maturity date of the swap is August 2028.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

11. Long-Term Debt (continued)

The Residence Building loan is a floating rate loan negotiated with a Canadian chartered bank to partially finance the construction of a new apartment style student residence on the Fredericton campus. The ten-year term loan has a related amortization period to September 2031. The rate is adjusted monthly based on the Canadian BA, CDOR rate. For hedging purposes the University entered into an interest rate swap transaction with the bank to effectively change its interest rate exposure from a floating rate to a fixed rate basis. The swap involves the exchange of one month promissory notes at floating interest rates for promissory notes at a fixed interest rate of 5.34 %. The floating interest rate is set at the Canadian BA, CDOR rate, which is an exact offset to the floating rate term loan. The maturity date of the swap is September 2031.

The Academic Buildings loan is a floating rate loan negotiated with a Canadian chartered bank to partially finance the construction of a major renovation and addition to an existing academic building on the Saint John Campus. The 10-year term loan has a related amortization period to April 2030. The rate is adjusted monthly based on the Canadian BA, CDOR rate. For hedging purposes, the University entered into an interest rate swap transaction with the bank to effectively change its interest rate exposure from a floating rate to a fixed rate basis. The swap involves the exchange of one month promissory notes at floating interest rates for promissory notes at a fixed interest of 5.10%. The floating interest rate is set at the Canadian BA, CDOR rate, which is an exact offset to the floating rate term loan. The maturity date of the swap is April 2030. The loan is financed by a lease for the building with the Province of New Brunswick.

The Health and Wellness Facility loan is a floating rate loan negotiated with a Canadian chartered bank to partially finance the construction of a new Health and Wellness Facility on the Fredericton campus. The ten-year term loan has a related amortization period to February 2027. The rate is adjusted monthly based on the Canadian BA, CDOR rate. For hedging purposes the University entered into an interest rate swap transaction with the bank to effectively change its interest rate exposure from a floating rate to a fixed rate basis. The swap involves the exchange of one month promissory notes at floating interest rates for promissory notes at a fixed interest rate of 2.64 %. The floating interest rate is set at the Canadian BA, CDOR rate, which is an exact offset to the floating rate term loan. The maturity date of the swap is February 2027.

a) Interest paid on long-term debt during the year ended April 30, 2014 totalled \$1,044 (2013 - \$1,224).

b) Principal payments required on long-term debt in each of the next five years are as follows:

| 2015 | 2016 | 2017 | 2018 | 2019 |
|-------------|-------------|-------------|-------------|-------------|
| \$1,367 | \$1,426 | \$1,470 | \$1,514 | \$1,582 |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

12. Employee Future Benefits

| | 2014 | 2013 |
|--|------------------|------------------|
| Retiring allowance | \$ 26,213 | \$ 26,159 |
| Early retirement plans | 22,554 | 21,655 |
| Academic employee shared risk pension plan | 13,825 | - |
| Post-retirement benefits | 9,194 | 8,330 |
| Other employee benefit plans | 913 | 827 |
| Program to Improve Academic Pension Plan | - | 373 |
| | <u>\$ 72,699</u> | <u>\$ 57,344</u> |

Details of the expense and remeasurement items are as follows. Remeasurement items are recognized directly in net assets.

| | 2014 | | |
|--|-----------------|---------------------|-------------------|
| | Expense | Remeasurement items | Total |
| Retiring allowance | \$ 2,798 | \$ (879) | \$ 1,919 |
| Early retirement plans | (1,825) | 1,629 | (196) |
| Post-retirement benefits | 785 | 332 | 1,117 |
| | 1,758 | 1,082 | 2,840 |
| Academic employee shared risk pension plan | 5,324 | (10,843) | (5,519) |
| | <u>\$ 7,082</u> | <u>\$ (9,761)</u> | <u>\$ (2,679)</u> |

The academic employee shared risk pension plan expense is included on the instruction and non-sponsored research line on the statement of operations.

| | 2013 | | |
|--------------------------|-----------------|---------------------|-----------------|
| | Expense | Remeasurement items | Total |
| Retiring allowance | \$ 2,672 | \$ 1,203 | \$ 3,875 |
| Early retirement plans | (551) | 1,137 | 586 |
| Post-retirement benefits | 827 | (849) | (22) |
| | <u>\$ 2,948</u> | <u>\$ 1,491</u> | <u>\$ 4,439</u> |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

12. Employee Future Benefits (continued)

a) Retiring Allowance Benefit

Calculated at the rate of one week's final pay per year of service to a maximum of twenty five years, retiring allowances are paid to retiring employees, laid off employees, and the estates of deceased employees who had at least five years of service and who were active employees at the time of death. The retiring allowance liability reflects the estimated present value of the expected future benefit payments, as calculated by the plan actuary.

The most recent complete actuarial valuation of this plan was completed as at April 30, 2014. The actuary provides an annual update to the valuation reflecting revised assumptions as appropriate in years when a valuation is not performed.

The discount rate to be used is prescribed by the Chartered Professional Accountants of Canada as the market rate of interest on high-quality bonds of an appropriate duration which match the expected timing of the payments. The rate used was 3.9% per annum as at April 30, 2014 (2013 – 3.9% per annum).

Changes in the retiring allowance liability are as follows:

| | 2014 | 2013 |
|--------------------------------|------------------|------------------|
| Balance, beginning of year | \$ 26,159 | \$ 23,848 |
| Changes during the year: | | |
| Current service cost | 1,849 | 1,683 |
| Interest on benefit obligation | 949 | 989 |
| Retiring allowances paid | (1,865) | (1,564) |
| Actuarial (gain) loss | <u>(879)</u> | <u>1,203</u> |
| Balance, end of year | <u>\$ 26,213</u> | <u>\$ 26,159</u> |

Details of retiring allowance expense and remeasurment items are as follows:

| | 2014 | 2013 |
|--------------------------------|-----------------|-----------------|
| Current service cost | \$ 1,849 | \$ 1,683 |
| Interest on benefit obligation | 949 | 989 |
| Actuarial (gain) loss | <u>(879)</u> | <u>1,203</u> |
| | <u>\$ 1,919</u> | <u>\$ 3,875</u> |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

12. Employee Future Benefits (continued)

b) Early Retirement Plans

Academic employees who have retired under the terms of a supplementary early retirement plan, and senior executives who have retired under the terms of a supplementary retirement plan, are entitled to receive supplementary retirement benefits payable by the University. The early retirement plan liability reflects the estimated present value of these expected future benefit payments, as calculated by the plan actuary. The most recent complete actuarial valuation of this plan was completed as at April 30, 2014. The actuary provides an annual update to the valuation reflecting revised assumptions as appropriate in years when a full valuation is not performed.

The discount rate to be used is prescribed by the Chartered Professional Accounts of Canada as the market rate of interest on high-quality bonds of an appropriate duration which match the expected timing of the payments. The rate used was 3.9% per annum as at April 30, 2014 (2013 – 3.5% per annum).

Changes in the early retirement plans liability are as follows:

| | 2014 | 2013 |
|--------------------------------------|-------------------|-------------------|
| Balance, beginning of year | \$ 21,655 | \$ 21,198 |
| Changes during the year: | | |
| Interest on benefit obligation | 734 | 819 |
| Retirements and current service cost | 69 | 27 |
| Benefits paid | (1,533) | (1,526) |
| Actuarial loss | 1,629 | 1,137 |
| | <u> </u> | <u> </u> |
| Balance, end of year | <u>\$ 22,554</u> | <u>\$ 21,655</u> |

Details of early retirement plan expense and remeasurement items are as follows:

| | 2014 | 2013 |
|--------------------------------------|-------------------|-------------------|
| Interest on benefit obligation | \$ 734 | \$ 819 |
| Retirements during the year | 69 | 27 |
| Net investment gain on internal fund | (2,628) | (1,397) |
| Actuarial loss | 1,629 | 1,137 |
| | <u> </u> | <u> </u> |
| | <u>\$ (196)</u> | <u>\$ 586</u> |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

12. Employee Future Benefits (continued)

c) Academic Employees Shared Risk Pension Plan (AESRP)

The Academic employees' pension plan was converted to a shared risk plan during the year as described in more detail in Note 24. The employees and employer contribute at a blended rate of 11.5% of pensionable salary. Pension benefits accrue at varying rates dependent on the plan in place at the time of the service.

The most recent funding valuation, which was used for the purposes of valuing the pension benefit obligation, was completed as of July 1, 2013. Key assumptions are as follows:

| | | |
|-------------------------------------|-------|-----------------------------|
| Discount rate | 4.5% | |
| Inflation | 2.25% | |
| Salary escalation | 3.25% | plus annual PTR adjustments |
| Expected long-term return on assets | 5.89% | |

Details of the net liability related to the plan are as follows:

| | 2014 | 2013 |
|--------------------------------|------------------|-------------|
| Balance, beginning of year | \$ - | \$ - |
| Changes during the year: | | |
| Conversion of pension to SRP | 25,745 | - |
| Interest on benefit obligation | 928 | - |
| Current service cost | 4,396 | - |
| Contributions | (6,401) | - |
| Actuarial gains | (10,843) | - |
| | <u>13,825</u> | <u>-</u> |
| Balance, end of year | \$ <u>13,825</u> | \$ <u>-</u> |

Details of the AESRP expense and remeasurement items are as follows:

| | 2014 | 2013 |
|--------------------------------|-------------------|-------------|
| Interest on benefit obligation | \$ 928 | \$ - |
| Retirements during the year | 4,396 | - |
| Actuarial gains | (10,843) | - |
| | <u>(5,519)</u> | <u>-</u> |
| | \$ <u>(5,519)</u> | \$ <u>-</u> |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

12. Employee Future Benefits (continued)

d) Post-Retirement Benefits

The University pays for one half of the cost of group life insurance and supplementary health and dental benefits for active employees. For certain employees who retire prior to age 65, the University continues to pay for one half the cost of these benefits until the retiree reaches age 65. Other retirees are entitled to continue coverage under these plans at their own cost.

Contribution rates for these self-insured benefit plans are determined on a combined basis for active employees and retirees. Since the paid claims for retirees are generally larger than the paid claims for active employees, the difference between the paid claims for retirees and the contribution rates represent a retiree subsidy.

The Post-Retirement Benefit liability includes both the projected University contributions for those employees who are eligible for continued cost sharing of benefits to age 65, as well as the University contribution to the rate subsidy for all retirees.

The discount rate used is prescribed by the Chartered Professional Accountants of Canada as the market rate of interest on high quality bonds of an appropriate duration which match the expected timing of the payments. The rate used was 4.3% per annum as at April 30, 2014 (2013 – 3.6%)

The most recent complete actuarial valuation of this plan was completed as at May 1, 2013. The actuary provides an annual update to the valuation reflecting revised assumptions as appropriate in years when a full valuation is not performed.

Changes in the post-retirement benefit liability are as follows:

| | 2014 | 2013 |
|--------------------------------|-----------------|-----------------|
| Balance, beginning of year | \$ 8,330 | \$ 8,605 |
| Changes during the year: | | |
| Current service cost | 451 | 451 |
| Interest on benefit obligation | 334 | 376 |
| Benefits paid | (253) | (253) |
| Actuarial loss (gain) | <u>332</u> | <u>(849)</u> |
| Balance, end of year | <u>\$ 9,194</u> | <u>\$ 8,330</u> |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

12. Employee Future Benefits (continued)

d) Post-Retirement Benefits (continued)

Details of post-retirement benefit expense and remeasurement items are as follows:

| | 2014 | 2013 |
|--------------------------------|-----------------|----------------|
| Current service cost | \$ 451 | \$ 451 |
| Interest on benefit obligation | 334 | 376 |
| Actuarial loss (gain) | <u>332</u> | <u>(849)</u> |
| | <u>\$ 1,117</u> | <u>\$ (22)</u> |

e) Other Employee Benefit Plans

The University sponsors a number of insured and self-insured benefit plans for employees. The University's share of the annual premiums for insured plans is recorded as an expense on an accrual basis. The University's share of the actuarially determined annual cost of self-insured plans is recorded as an expense and related liability.

Details of the liability related to employee benefit plans are as follows:

| | 2014 | 2013 |
|---------------------------|---------------|---------------|
| Long-Term Disability Plan | \$ 683 | \$ 590 |
| Health and Dental Plan | <u>230</u> | <u>237</u> |
| | <u>\$ 913</u> | <u>\$ 827</u> |

f) Program to Improve Academic Pension Plan

The Academic Pension Plan liability reflected the estimated value of certain contributions which were made by the University between May 1, 2013 and June 30, 2013 under the terms of the Program to Improve the Financial Position and Outlook of the Academic Pension Plan. This agreement expired in June 2013, therefore no further liability exists (2013 - \$373).

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

13. Long-Term Unearned Revenue

Deferred revenue consists of the unamortized balance of a prepaid long-term land lease. The original amount of \$2,300,000 is being recognized as income on a straight-line basis over the twenty year period of the lease ending in 2031.

| | 2014 | 2013 |
|--------------------------|-----------------|-----------------|
| Original lease amount | \$ 2,300 | \$ 2,300 |
| Accumulated amortization | 460 | 345 |
| | <u>\$ 1,840</u> | <u>\$ 1,955</u> |
| Less: current portion | (115) | (115) |
| | <u>\$ 1,725</u> | <u>\$ 1,840</u> |

14. Unexpended Deferred Contributions

Unexpended deferred contributions represent amounts which are subject to externally imposed restrictions. Accordingly, they are deferred and reported as revenue when the related expenses occur.

Changes in the balance of deferred contributions are as follows:

| | 2014 | 2013 |
|---|-------------------|-------------------|
| Balance, beginning of year | \$ 104,010 | \$ 93,671 |
| Changes during the year: | | |
| Restricted contributions\income | 74,208 | 67,154 |
| Transferred to unamortized deferred capital contributions | (1,253) | (2,998) |
| Other transfers | (9,435) | (3,666) |
| Recognized as revenue | <u>(46,512)</u> | <u>(50,151)</u> |
| Balance, end of year | <u>\$ 121,018</u> | <u>\$ 104,010</u> |

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

14. Unexpended Deferred Contributions (continued)

The account balance is made up of the following:

| | 2014 | 2013 |
|-----------------------------------|-------------------|-------------------|
| Sponsored research | \$ 36,430 | \$ 37,621 |
| Unexpended restricted donations | 54,376 | 48,330 |
| Unexpended endowment income | 29,958 | 17,291 |
| Unexpended infrastructure funding | <u>254</u> | <u>768</u> |
| | <u>\$ 121,018</u> | <u>\$ 104,010</u> |

15. Deferred Contributions Invested in Capital Assets

Deferred contributions invested in capital assets represent the unamortized amount of donations and grants used for the purchase of capital assets.

Changes in the balance of deferred contributions invested in capital assets are as follows:

| | 2014 | 2013 |
|--|-------------------|-------------------|
| Balance, beginning of year | \$ 149,874 | \$ 155,892 |
| Changes during the year: | | |
| Contributions received during the year | 5,375 | 3,488 |
| Recognized as revenue | <u>(8,832)</u> | <u>(9,506)</u> |
| Balance, end of year | <u>\$ 146,417</u> | <u>\$ 149,874</u> |

16. Unfunded Employee Benefits

The unfunded portion of amounts expensed with respect to unused vacation pay entitlement for support staff, supplementary early retirement and executive retirement plans, retiring allowance benefits, post-retirement benefits and the academic employee shared risk pension plans are recorded as an internally restricted deficit. This is to reflect the fact that under the terms of these plans, the majority of these payments will be made in years subsequent to the expense being incurred, and are included as operating budget expenditures in the year paid.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

16. Unfunded Employee Benefits (continued)

| | 2014 | 2013 |
|---|-------------|-------------|
| Retiring allowances | \$ 26,213 | \$ 26,159 |
| Academic employees shared risk pension plan | 13,825 | - |
| Post-retirement benefits | 9,193 | 8,330 |
| Early retirement plans | 3,858 | 5,587 |
| Staff unused vacation pay entitlement | 2,135 | 2,242 |
| | \$ 55,224 | \$ 42,318 |

17. Net Assets Restricted for Specific Purposes

The University restricts the use of portions of its operating net assets for specific purposes. In support of multi-year and specific purpose planning, the University has a policy which permits departments to carry over unspent current non-salary budget amounts to future fiscal periods. This carry forward is accomplished by an internal restriction of operating net assets.

Other restrictions are recorded to reflect funds that have been internally restricted for specific projects and purposes including one-time non-recurring expenditures and specific contingencies for areas of operational risks, as approved by the University's Board of Governors.

Amounts included in Net Assets Restricted for Specific Purposes have been classified into the following categories to reflect the intended purposes of the funds.

Capital

These amounts have been restricted for specific capital projects to be completed in a future year.

Risk

These amounts have been generated from operational activities and restricted for the mitigation of specific and general risks of the University, including self-insurance reserves.

Entrepreneurial activities

Faculties and departments undertake significant levels of activity that generate net revenues above that in the operating budget. The excess of revenues over expenses from these activities have been restricted for use in completion of the activity, enhancement of the program or to offset future costs in the area.

Specific projects

Sourced from operating funds, these amounts have been restricted for use in a number of specific projects or for specific purposes over varying time horizons.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

17. Net Assets Restricted for Specific Purposes (continued)

Strategic priorities

Sourced primarily from operational activities, these items have been restricted for future use in implementing strategic directions and priorities.

Operating budget carry-forwards

These amounts represent unspent non-salary budget savings related to timing, multi-year planning or savings realized through efficiencies. These amounts are restricted according to policy for future use in the department or faculty.

Scholarships, bursaries and awards

These amounts have been sourced from donations and internally restricted income and can only be spent according to the originally designated purpose.

Contract overhead

These funds were received for research or contract overhead in accordance with the terms of the granting agency or contractor and have been restricted for use by the Office of Research Services and originating units in accordance with University policy.

Details of net assets restricted for specific purposes are as follows:

| | 2014 | 2013 |
|--|-------------------|-------------------|
| Capital | \$ 32,759 | \$ 25,272 |
| Entrepreneurial activities | 22,836 | 24,415 |
| Strategic priorities | 18,234 | 8,574 |
| Operating budget carry-forwards | 12,262 | 10,587 |
| Risk | 11,083 | 18,066 |
| Specific projects | 7,468 | 8,073 |
| Contract overhead | 3,893 | 4,029 |
| Scholarships, bursaries and other awards | 3,557 | 2,582 |
| | <u>\$ 112,092</u> | <u>\$ 101,598</u> |

18. Net Assets Invested In Capital Assets

Net assets invested in capital assets represent the amount of net assets that are not available for other purposes because they have been used to fund the purchase of capital assets. It consists of unamortized capital assets purchased with unrestricted funds, net of related debt.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

18. Net Assets Invested In Capital Assets (continued)

| | 2014 | 2013 |
|--|------------------|------------------|
| Capital assets (Note 9) | \$ 253,759 | \$ 252,750 |
| Amounts financed by long-term debt (Note 11) | (24,874) | (26,182) |
| Amounts financed by working capital | (1,439) | (1,147) |
| Deferred contributions invested in capital assets (Note 15) | <u>(146,417)</u> | <u>(149,874)</u> |
| Net assets invested in capital assets | <u>\$ 81,029</u> | <u>\$ 75,547</u> |

The change in net assets invested in capital assets is calculated as follows:

| | 2014 | 2013 |
|---|-----------------|------------------|
| Changes during the year: | | |
| Purchases of capital assets funded from operations | \$ 8,540 | \$ 12,496 |
| Net decrease in internal financing | (292) | 2,651 |
| Decrease in long-term debt | 1,310 | 1,768 |
| Amortization expense | (12,908) | (13,797) |
| Amortization of deferred contributions invested capital assets (Note 15) | <u>8,832</u> | <u>9,506</u> |
| Net increase in net assets invested in capital assets | <u>\$ 5,482</u> | <u>\$ 12,624</u> |

19. Endowed Net Assets

Endowed net assets consist of restricted donations to the University, the principal of which is required to be maintained intact, as well as funds which have been internally endowed by the University's Board of Governors and endowment inflation reserves. The investment income generated from endowments must be used in accordance with the purposes specified by the donors or by the Board.

The income from internally endowed funds is to be used for the payment of scholarships and to fund specific operating expenses.

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

19. Endowed Net Assets (continued)

Total endowments are as follows:

| | 2014 | 2013 |
|--------------------|-------------------|-------------------|
| Externally endowed | \$ 109,064 | \$ 101,185 |
| Internally endowed | <u>10,927</u> | <u>10,300</u> |
| Total endowments | <u>\$ 119,991</u> | <u>\$ 111,485</u> |

20. Capital Disclosures

The University defines its capital as the amounts included in unrestricted net assets, internally restricted net assets (Note 17), unfunded non-pension employee benefits (Note 16), endowed net assets (Note 19), long-term liabilities (Notes 11 and 12), and unexpended deferred contributions (Note 14). The University's objective in managing its capital is to ensure that the University will continue as a going concern, maintaining and enhancing its ability to attract students and fulfill its mission.

A significant portion of the University's capital is externally restricted. The University has investment policies (Note 8), spending policies and internal controls to ensure that such funds are safeguarded and are used for the purposes designated by the contributor. The University's unrestricted operating capital is funded primarily through the unrestricted operating grant received from the Province of New Brunswick (the Province) and student fee income. The Province's funding policy imposes limits on the level of accumulated operating deficit that the University can incur. Accumulated deficits in excess of the limit may be deducted from the next year's operating grant.

The University must comply with externally imposed covenants on its long-term debt. This includes a requirement that annual earnings before interest and amortization be maintained at or above a stated multiple of annual principal and interest payments on the debt. The University was in compliance with its loan covenants for the year ended April 30, 2014.

21. Contingent Liabilities and Commitments

Contingent Liabilities Related to Legal Matters

The University is a defendant in various legal proceedings. Potential costs, if any, related to claims against the University in these proceedings have not been reflected in these financial statements. While the ultimate outcome of these proceedings cannot be predicted at this time, it is the opinion of the University that the resolution of these claims will not have a material effect on the financial position of the University. Any loss or gain that may result from these proceedings will be accounted for in the period in which the settlement occurs.

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

21. Contingent Liabilities and Commitments (continued)

Contingent Liabilities Related to Canadian University Reciprocal Insurance Exchange

The University is one of 56 Canadian university subscribers to the Canadian University Reciprocal Insurance Exchange (CURIE), a self-insurance co-operative established to provide property and general liability insurance coverage. The anticipated cost of claims based on actuarial projections is funded through member premiums. As a member institution, the University is exposed to share in any net losses experienced by CURIE should premiums be insufficient to cover losses and expenses. The University is committed to this insurance arrangement until December 31, 2017. Each CURIE member is required to participate for a minimum of five years which allows financial risk to be spread over time as well as among other subscribers.

As at December 31, 2013, CURIE had a surplus of \$71.3 million for adverse experience.

Land Development Activities

The University leases and develops certain non-core land holdings. Under the various development agreements, the University is committed to paying for specified infrastructure costs when activity and development meet certain thresholds. Depending on the extent and timing of these activities, the University has current exposure for up to \$9 million in future costs. The majority of these costs would be funded by future proceeds from land development activities.

Arbitration of Academic Employee Collective Agreement

The collective agreement between the academic employees and the University expired on June 30, 2013. An interim three year agreement was signed in February, 2014 however key items, such as the wage settlement were sent to arbitration. The arbitration hearing was held in July, 2014 with the decision received September 29, 2014. The arbitration board awarded an additional 1% increase to wages in the first year of the contract. While there remain some outstanding details to be resolved by the parties with respect to application of the award, the estimated impact of the award has been reflected in these financial statements.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

22. Statement of Cash Flows

The net change in operating assets and liabilities consists of the following:

| | 2014 | 2013 |
|--|-----------------|-------------------|
| Accounts receivable | \$ 1,363 | \$ (3,376) |
| Inventories | 5 | (147) |
| Prepaid expenses | (284) | 756 |
| Deferred pension charges | 828 | 3,055 |
| Accounts payable and accrued liabilities | 1,393 | (3,946) |
| Unearned revenue | 2,238 | (844) |
| Employee future benefits | 1,530 | (434) |
| | <u>\$ 7,073</u> | <u>\$ (4,936)</u> |

23. Financial Instruments

a) Fair Value of Financial Assets and Financial Liabilities

The carrying values of cash and cash equivalents, short-term investments, accounts receivable and accounts payable and accrued liabilities approximate their fair values due to their relatively short terms to maturity.

The fair value of long-term investments is determined by using published price quotations in an active market at year end.

b) Foreign Currency Risk

The University transacts certain revenues and expenditures in foreign currencies and is therefore exposed to foreign currency fluctuations. The University does not actively manage this risk.

The University is also exposed to foreign currency risk on a portion of its long-term equity investments held in its trust and endowment portfolio. The University believes that, over a long time frame, fluctuations in currency tend to offset. The University believes that there is a role for currency management within the fund in order to reduce some of the volatility that may result from interim currency fluctuations. The decision as to the extent of currency management used is based on the trade-off between the cost of management versus the benefits of reduced volatility and risk of adverse impact on spending patterns.

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

23. Financial Instruments (continued)

c) Interest Rate Risk Management

The University has interest bearing loans on which general interest rate fluctuations apply.

The University uses derivatives to manage interest rate exposures. Interest rate swaps allow the University to raise long-term borrowings at floating rates and effectively swap them into fixed rates that are lower than those available to the University if fixed-rate borrowings were made directly. Under interest rate swaps, the University agrees with the counterparty to exchange, at specified intervals, the difference between fixed-rate and floating-rate interest amounts calculated by reference to the notional amount.

Although the University has no intention of settling these instruments as at April 30, 2014, the interest rate swap contracts have a fair value of \$3,204 (2013 - \$4,680) greater than the recorded value and will be adjusted to nil when the debt matures.

d) Credit Risk

The University is exposed to credit-related losses in the event of non-performance by counterparties to its financial instruments, including accounts receivable. The amounts disclosed in the Consolidated Statement of Financial Position are net of allowance for doubtful accounts, estimated by the University's management based on previous experience and its assessment of the current economic environment. The University does not have a significant exposure to any individual customer or counterparty.

e) Market Risk

The University is subject to market risk, which is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices whether those changes are caused by factors specific to the individual security or its issuer or factors affecting all securities traded in the market. The concentration of risk is minimized because of the diverse investment portfolio held by the University, as mandated by the diversification policies included in the Board approved Statement of Investment Objectives and Policy.

24. Pension Plans

The University contributes to two separate employee pension plans. As explained in the following two sections, both plans were converted to Shared Risk Pension Plans (SRP) during the past fiscal year. SRP plans are legislated under the Provincial *Pension Benefits Act* (PBA) which contains a number of requirements that must be met in order to qualify for registration by the New Brunswick Superintendent of Pensions. SRP plans are also subject to the Federal *Income Tax Act*. SRPs' are governed jointly by the employees and the employer through a Board of Trustees which must include equal representation from both groups. The objective of SRP plans

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

24. Pension Plans (continued)

is to provide secure, but not guaranteed pension benefits to members of the plans and predictability and stability in contribution rates to both employers and employees. These objectives are achieved through the development of a risk management framework that adheres to the legislated criteria, results in a low probability that base benefits will be reduced, and sets out the specific steps to be taken should the plan funding fall below, or exceed specified thresholds. These steps include the non-approval of indexing benefits; increasing contribution rates (to a predetermined maximum) and reducing base benefits when the plan is underfunded; and reversing previous benefit reductions and decreasing contribution rates (to a predetermined maximum) when the plan has excess funding.

Pension Plan for Support Staff

Support staff are members of the Public Service Shared Risk Pension Plan (PSSRP) which was converted by the Province of New Brunswick from the former Public Service Superannuation Plan effective 1 January 2014. The PSSRP provides pensions based on the length of service and enhanced average career earnings. Certain portions of the benefits, such as indexing, are conditional on plan performance. Base benefits earned by members up to December 31, 2013 are guaranteed not to be reduced. Normal retirement age is 65 with reduced benefits available starting at age 60.

Contribution rates are established by the Board of Trustees in accordance with the Funding Policy for the Plan. Initial rates have been set at 7.5% of pensionable earnings up to YMPE and 10.7% above YMPE for employees and currently at 12.5% of pensionable earnings by the employer. Rates can fluctuate in accordance with the Funding Policy. UNB is only responsible to make contributions at the annually established current employer contribution rate. Rates under the predecessor plan were 5.8% of pensionable earnings below YMPE and 7.5% above YMPE for employees and 8.9% of pensionable earnings below YMPE and 11.5% above for the employer. Under the predecessor plan, the University was not required to make deficit amortization or "special" payments to the plan.

The PSSRP is a multi-employer, defined benefit plan. Contributions are made by both the University and the employees at rates established by the Board of Trustees. UNB does not have membership on this Board. Since it is not practicable or feasible to obtain all the information required for a materially precise attribution of the University's portion of the obligation; the University uses defined contribution accounting to account for its portion of the PSSRP.

Academic Employee Shared Risk Pension Plan

Academic employees of the University are members of the Academic Employee Shared Risk Pension Plan (AESRP). The former Academic Employee Pension Plan was converted to the AESRP effective July 1, 2013 by agreement of the University and the Association of University of New Brunswick Teachers (AUNBT). The AESRP provides pensions based on the length of service and adjusted average career salary (designed to take into account the salary scale unique to academic employees). Certain portions of the benefits, such as indexing, are conditional on plan performance. Normal retirement age is 65 with reduced benefits available starting at age 60.

UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended April 30, 2014
(in thousands of dollars)

24. Pension Plans (continued)

Academic Employee Shared Risk Pension Plan (continued)

Contribution rates are established by the Board of Trustees in accordance with the Funding Policy for the Plan. Initial rates have been set at a blended (above and below YMPE) rate of 11.5% of pensionable earnings for employees and matched by the employer. Rates can fluctuate in accordance with the Funding Policy to a maximum of 2.25% above or below the initial contribution rate. UNB has no financial obligation or responsibility except to make contributions at the current employer contribution rate. The AESRP valuation at July 1, 2013 reaffirmed the assumptions and confirmed the funding status of the plan in accordance with the Pension Benefits Act to be in excess of 105% therefore the Board of Trustees has maintained the contribution rates at 11.5% of pensionable earnings by each party.

The characteristics of the AESRP as described in the agreement between UNB and the AUNBT to convert the former AEPP to the AESRP are as follows:

- Purpose of AESRP is to provide secure (but not guaranteed) pension benefits
- Risk focused management approach to provide high degree of certainty that base benefits can be paid in the majority of future scenarios
- Future cost of living adjustments (COLA's) and best average salary formula based benefits are replaced by contingent indexing
- Plan is to provide a reasonable expectation, but no guarantee that some COLA can be granted
- Plan designed to result in low probability of base benefits ever being reduced
- Funding Policy will include specific steps to recover from unacceptable funding levels that takes priority over reduction of base benefits

Canadian accounting standards as written do not contemplate pension plans designed as SRP Plans under the Pension Benefits Act. SRP plans do not fit the definition of a defined benefit or a defined contribution plan as outlined in the CPA Handbook. However, variability in employer contribution rates (up to 2.25% of employee pensionable salary in a year) could occur in the future that could conceivably relate to service by existing employees in this period. The accounting standards require that the AESRP is accounted for by UNB as a defined benefit plan because of the rate variability risk to the University. The University shares the significant risk of the Plan on an equitable basis with the Plan members. Funding contributions, including any contribution adjustments, are shared equally (50/50 basis) between the University and the Plan members. There is a joint governance structure in place whereby the University and the Plan members share control over decisions relating to the administration of the Plan and the level of benefits and contributions. As such, the amounts recognized in the financial statements reflect 50% of the net benefit liability (asset) and 50% of the related costs (including remeasurements).

In the event of a wind-up of the Plan in the next five years, the plan would be wound up under the provisions of the former AEPP as a fixed contribution plan.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

24. Pension Plans (continued)

Academic Employee Shared Risk Pension Plan (continued)

All assumptions relating to the AESRP have been made on a going-concern basis and the University does not foresee a wind-up of the Plan.

The most recent actuarial valuation of the Plan for funding purposes was completed as at July 1, 2013. The valuation reported a funding policy excess of \$31,383.

The financial position of the plan on a funding policy basis is determined by deducting the funding policy liability from the funding policy value of the assets. The funding policy asset value includes the present value of excess contributions (\$83,368) defined as the excess of expected contributions less normal cost for each year in the 15 years after the valuation date. The funding policy liability is the actuarial present value of past base benefits and past ancillary benefits but does not include any adjustment for future progress through the ranks adjustments.

The results of the most recent funding valuation at July 1, 2013 are presented below.

July 1, 2013

| | |
|---------------------------------------|------------|
| Funding policy value of assets | |
| Market value | \$ 232,445 |
| Present value of excess contributions | 83,368 |
| | 315,813 |
| Funding policy liability | 284,430 |
| Net plan surplus | \$ 31,383 |

The liability determined under the actuarial funding valuation at July 1, 2013 was extrapolated to April 30, 2014 using the actual benefits paid and indexing granted to April 30th. The market value of plan assets is taken at April 30, 2014. The extrapolation also reflects the interest cost using the assumptions contained in the funding policy valuation. Benefit accruals from employee service during the year are based on the funding policy normal cost. The University only reflects 50% of estimated liability and cost components in April 30, 2014 financial statements as the plan is jointly governed by the University and the AUNBT.

The funding policy valuation results presented include the present value of excess contributions for 15 years following the valuation date. This amount is added to the asset value for policy testing only in order to determine if the indexing at a certain measurement date may be provided. This does not represent an actual asset as per the accounting standards and is therefore excluded when determining the accounting position for financial statement purposes. The liability under the funding policy is the deemed measure of obligation for purposes of the accounting standards, using an actuarial funding valuation approach. This amount excludes the indexing for future years as required by the funding policy. Therefore, the status of this Plan as at July 1, 2013 for accounting purposes, after incorporating accrual basis accounting and other amounts flowing through the current year, was a liability of \$283,224 and assets of \$231,734.

**UNIVERSITY OF NEW BRUNSWICK
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**For the year ended April 30, 2014
(in thousands of dollars)**

24. Pension Plans (continued)

Academic Employee Shared Risk Pension Plan (continued)

The net Plan position of \$51,490 is then allocated to the University at 50% resulting in a balance sheet liability of \$25,745. The balance was extrapolated as described above, resulting in the net liability position reported in these financial statements at April 30, 2014 of \$13,825.

Improvement Plan

The University and AUNBT entered into a multi-year agreement in 2007 to improve and stabilize the academic employee pension plan. Both parties provided special funding to the pension fund to create a Rate Stabilization Account and provide special funding to reduce the Plan deficit. The rate stabilization account was exhausted in November 2012 and the agreement expired on July 1, 2013.

25. Comparative Figures

Certain amounts in prior periods have been reclassified to conform to the current year's presentation.